

Agenda

Rārangi Take

Kaipara Moana Remediation Joint Committee
Monday 28 July 2025 at 1pm



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Kaipara Moana Remediation Joint Committee

Agenda

Rā Date:	Monday, 28 July 2025
Wā Time:	1pm
Tauwāhi Location:	Kāpehu Marae, Sills Road, Mititai, Arapohue
Ngā Mana Whakahaere Members	Tame Te Rangi (Chair), Te Rūnanga o Ngāti Whātua Amy Macdonald (Deputy Chair), Northland Regional Council Debra Brewer, Ngā Maunga Whakahii o Kaipara Georgina Curtis-Connelly, Te Uri o Hau Greg Sayers, Auckland Council Jack Craw, Northland Regional Council John Blackwell, Northland Regional Council Kerrin Leoni, Auckland Council Michael Tana, Te Rūnanga o Ngāti Whātua Michelle Carmichael, Auckland Council Taiāwhio Wati, Te Uri o Hau Tracy Davis, Ngā Maunga Whakahii o Kaipara

The Quorum for the Joint Committee is:

- a) 7 members of the 12 Committee members, and;*
- b) At least 1 member each from Auckland Council and Northland Regional Council, and;*
- c) At least 2 members from Kaipara Uri (unspecified from which entities).*

Recommendations contained in the agenda are NOT decisions of the meeting. Please refer to minutes for resolutions.

For any queries regarding this meeting, please contact Kaipara Moana Remediation via the website <https://kmr.org.nz/contact/>

KARAKIA | WHAKATAU

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TITLE: Confirmation of Minutes – April 2025

**Kaituhi Pūrongo |
Report Writer**

Lily Grace Lambert, PA to Pou Tātaki and Governance Support

Te Kaupapa | Purpose

This paper serves to receive the minutes of the KMR Joint Committee meeting held in April 2025.

Whakataunga | Recommendations

That the minutes of the Kaipara Moana Remediation Joint Committee meeting held on 7 April 2025 be confirmed as a true and correct record.

Ngā Tāpiri | Attachments

Attachment 1: Joint Committee Hui Minutes (April 2025)

Kaipara Moana Remediation Joint Committee Agenda

Rā Date:	Monday, 7 April 2025
Wā Time:	10.30am
Tauwāhi Location:	Microsoft Teams, (Online)
Huihuinga Gathering	Tame Te Rangi (Chair), Te Rūnanga o Ngāti Whātua Amy Macdonald (Deputy Chair), Northland Regional Council Georgina Curtis-Connelly, Te Uri o Hau Greg Sayers, Auckland Council Jack Craw, Northland Regional Council John Blackwell, Northland Regional Council Michael Tana, Te Rūnanga o Ngāti Whātua Michelle Carmichael, Auckland Council Tracy Davis, Ngā Maunga Whakahii o Kaipara
Tae Mai In Attendance	Justine Daw, Pou Tātaki, Kaipara Moana Remediation (KMR) Emma Doré, Amo-Pākihi, KMR Ben Hope, Ringa-Pārongo, KMR Marina Ford, Ringa Taki Hononga Mana Whenua Relations Advisor, KMR Lily Grace Lambert, PA to Pou Tātaki and Governance Support, KMR Celia Solomon Te Kani, Ministry for the Environment (MfE) (Observer) Fiona Kemp, Environs, Te Uri o Hau Victoria Kurupō, Environs, Te Uri o Hau Alyssce Te Huna, Environs, Te Uri o Hau Alex Rogers, Department of Conservation
Northland Regional Council Livestreaming staff members	Meloney Tupou and Callum Anderson, Northland Regional Council

The Chair declared the meeting open at 10.35am.

KARAKIA TĪMATANGA / WHAKATAU

The Chair welcomed Debra Brewer and Tracy Davis, the new Joint Committee members from Ngā Maunga Whakahii o Kaipara.

NGĀ WHAKAPAHĀ | APOLOGIES (ITEM 2.0)

Moved (Macdonald/Tana)

That the Joint Committee:

1. Receive the apologies from Members Debra Brewer, Kerrin Leoni and Taiāwhio Wati for non-attendance.

NGĀ WHAKAPUAKANGA | DECLARATIONS OF INTEREST (ITEM 3.0)

CONFIRMATION OF MINUTES (ITEM 4.1)

Report from Lily Grace Lambert, PA to Pou Tātaki and Governance Support

Moved (Blackwell/Carmichael)

That the Joint Committee:

2. Confirm the minutes of the KMR JC Meeting held on 24 February 2025 as a true and correct record, subject to the amendments discussed in the meeting.

Carried

Secretariat note:

Member Tana asked for a correction to the name of the Te Arawa River Iwi Trust (TARIT) [Corrected]

Member Carmichael asked that the wording of her question about the Kōrero Tuku Iho Reference Rōpū membership be amended to clarify that her question related to representation by community interests. [Corrected]

Marina Ford further clarified that while the rationale for the membership of the Reference Rōpū was clearly outlined in the Kōrero Tuku Iho Terms of Reference, a key consideration in confirming appropriate membership of the Rōpū was to support the Kaimahi in delivering the project. In particular, as the project is engaging with sensitive information and eliciting culturally important datasets, appropriate Rōpū membership was critical to ensure the project was undertaken in a culturally safe and appropriate manner to safeguard all of those involved.

JOINT COMMITTEE ACTION TRACKER (ITEM 5.1)

Report from Lily Grace Lambert, PA to Pou Tātaki and Governance Support

Moved (Curtis-Connolly/Craw)

That the Joint Committee:

1. Receive the report 'Joint Committee Action Tracker'.

Carried

JOINT COMMITTEE FORWARD WORKPLAN (ITEM 5.2)

Report from Lily Grace Lambert, PA to Pou Tātaki and Governance Support

Moved (MacDonald/Curtis-Connolly)

That the Joint Committee:

1. Receive the report 'Joint Committee Forward Workplan'.

Carried

Secretariat note:

The Pou Tātaki clarified that the interests paper that is usually presented in April has been moved to the July meeting to ensure we capture the interests of new Joint Committee members Tana, Brewer and Davis.

Member Blackwell asked that we highlight the differences in the Kaipara Moana catchment from other parts of the country when we submit the Draft Annual Report to the Ministry for Environment and when we are speaking with Ministers. The environmental conditions in the catchment are quite different from those in other regions, and there is a risk they will not fully value KMR's contribution if they do not have knowledge of our geography, weather and communities.

Draft Annual Work Plan 2025-2026 (ITEM 6.1)

Report from Justine Daw, Pou Tātaki and Emma Doré, Amo-Rautaki Pākihi presenting the report Draft Annual Work Plan (2025-2026)

Moved (Craw/Davis)

That the Joint Committee:

1. Receive the report 'Draft Annual Work Plan 2025-2026' by Justine Daw and Emma Doré, dated 7 April 2025 (Attachment 1).
2. Note the draft Annual Work Plan budget for the 2025-2026 financial year totals \$17.195 million (total programme value excluding GST).
3. Note the draft Work Plan budget and KPIs will continue to change as modelling is refined and it becomes clearer what Year 5 budget needs to carry over into Year 6.
4. Note that modelling uptake of remediation activity is inherently challenging, as KMR is a voluntary programme, and uptake can be highly variable depending on weather, human capacity, and the economy.
5. Note that as KMR did last year and reflective of the ongoing uncertainties in KMR's operating environment, a suite of delivery ranges in 2025-2026 have been estimated, the lower bound of which represents the formal Key Performance Indicators for the programme, which KMR is expected to meet.
6. Approve submission for the draft Work Plan (Attachment 1) to the Ministry for the Environment for review and comment, as per the requirements of the KMR Programme Deed of Funding, subject to any feedback from the Joint Committee.
7. Note that the Ministry can request any reasonable modifications to the draft Work Plan within 20 working days from submission.
8. Agree delegation to the Joint Committee Chair and Deputy Chair approval of a final draft Work Plan for provision to MfE and finalisation of the Work Plan as needed following MfE review.
9. Note the Joint Committee will receive for information the finalised Work Plan in October due to the timing of the external audit.

Carried

Secretariat note:

Member Blackwell noted there are no monitoring activities in the draft Annual Plan and asked to consider if the monitoring of a farm/property working with KMR in the catchment would provide results that will support KMR in the future. The Pou Tātaki noted that Auckland Council and Northland Regional Council have the responsibility for environmental monitoring under legislation, but acknowledged that this was a topic of conversation with the Crown and that we did expect the draft Annual Plan to evolve as a result.

Member Carmichael asked about the reference to afforestation of highly erodible hill areas, and if this included pine forest and the potential of its use. The Pou Tātaki noted that KMR does not invest in any pine, and only a small number of carefully selected non-wilding exotics. She agreed that KMR could use language that made this clearer.

Member Carmichael asked if there were any learnings from Cyclone Gabrielle about exotic species that responded well or poorly to the storms, and if KMR could incorporate that into our findings. The Pou Tātaki noted that KMR was always open to new evidence about the trees and plant species we used, and that we kept a watching brief on new research of relevance. The Chair noted that it would be best for KMR to retain a flexible and objective perspective/position that has a connection to the locality of the sites related to the river sites they run on to.

Member Blackwell asked whether we monitor species post planting. The Pou Tātaki confirmed that KMR currently monitors plantings at various times after planting to check on survival depending on the specie (e.g. at six weeks after planting, six months, one year (where co-funders required a further check). While KMR was only 3 ¼ years old and so none of our plantings were old enough yet, there was also an intent to monitor at five years after planting.

Member Carmichael asked to consider the opportunity of the shoreline adaption plan project for Auckland Council with the changes to the water levels and effect on the shoreland, with opportunity to the buyout of the land and the land affected by the cyclone and the use of that land being decided. The Pou Tātaki confirmed that KMR had spoken to Auckland Council several times on this project and more generally about coastal inundation-prone (and flood-prone) areas, and had discussed how we might help with these areas which would likely to be regenerated or replanted. The project was not yet at a stage where concrete collaborations were able to be scoped.

Update on Kōrero Tuku Iho (Presentation) (6.2)

Presented by Marina Ford, Victoria Kurupō and Alyssce Te Huna.

Secretariat note:

The Chair asked if there were landowners at the wānanga and whether the Poutō school had been engaged with as KMR promotes general relationships with all schools through sponsorship and support for planting days and such events. The Kōrero Tuku Iho team confirmed that they were engaging with landowners on an individual level and that they were in contact with the school.

Member Tana asked about the representatives from the different marae, and whether they have been engaged with. The Kōrero Tuku Iho team noted that they have previously and recently reached out directly to the various marae, however they were not able to engage at this time due to other commitments.

Alyssce acknowledged the recommendation from Member Craw to connect with Jackie Bird from NRC, with whom she is already working.

DOC Community Agreement (Item 6.3)

Report from Justine Daw, Pou Tātaki and Alex Rogers, DOC on the proposed Community Agreement between DOC and KMR.

Moved (Macdonald/Curtis/Connelly)

That the Joint Committee:

1. Note the opportunity to reduce sediment risk by supporting KMR projects on DOC-administered riparian strips in the catchment (*Attachment 1*).
2. Note the Community Agreement be piloted in the Auckland region, with a mutual intent to extend it across the full Kaipara Moana Catchment in time, subject to due process.

3. Endorse the Kaipara Maurikura proceeding to operationalise the proposed KMR/DOC Community Agreement (Attachment 2).

Carried

Secretariat note:

The Members discussed the proposed Agreement including the importance of having senior-level DOC signature of the Agreement; how KMR would check for sites of cultural importance (ArchSite); the importance of being clear about how the arrangement would work in practice and testing this through 1-2 early pilot projects; the need to ensure regular checks of plant survival (as usual in KMR projects); the importance of appropriate planting (KMR always uses local, ecosourced plants); the value of potentially prioritising specific locations under the collaboration to increase sediment-reduction and boost conservation values; and the need for effective two-way communication between DOC and KMR to ensure any wrinkles are ironed out early).

The Deputy Chair asked about extending the Agreement into Northland, how this would be managed and timeframes for this. Alex Rogers noted that the DOC Regional Operations Director for the Northern North Island has begun an iwi engagement model and that that approach would be important to support landowners and groups with the rollout. There was no timeframe on this, but DOC was prioritising this engagement and would, through KMR, keep the Joint Committee up to date on progress. The Deputy Chair responded that if needed that NRC could help support this engagement.

Member Davis noted that Ngā Maunga Whakahii o Kaipara have been working closely with DOC staff and offered the support of the Trust in this work.

Pou Tātaki Report (Item 6.4)

Report from Justine Daw, Pou Tātaki to provide the Kaipara Moana Remediation (KMR) Joint Committee on progress in key elements of KMR delivery.

Moved (Carmichael/Craw)

That the Joint Committee:

1. Receive the report 'Pou Tātaki Report', by Justine Daw dated 7 April 2025.

Carried

Secretariat note:

Member Blackwell asked whether KMR might be in a position to choose which landowners/groups we worked with this year based on risk/opportunities as opposed to working with all landowners. The Pou Tātaki noted that already KMR takes a risk-based approach to what activities we support and where those activities occur. However as half the Kaipara Moana catchment was erosion-prone, and one eight was highly erodible, it was not a question of working with some landowners and groups, and not others – it was expected that almost every land parcel in the catchment (if not every land parcel) had areas of high risk on it. KMR would also await the results of the Kōrero Tuku Iho project, one of the key foundations of KMR, before developing any longer-term investment strategy.

Member Carmichael asked about the cost benefit analysis outlined in the report, and whether the value of tourism and the value of community resilience and other more local activities were included in the analysis. The Pou Tātaki replied that tourism values were taken into account, as well as social and economic aspects that were known and could be valued using the methodology (e.g. jobs, training, flood resilience).

The Deputy Chair acknowledged the work undertaken by the Pou Tātaki and staff, and the importance of having cost benefit analysis of this sort available for Ministers.

Member Tana asked to consider the benefit of an asset register, and whether the value of this be explored in the future by KMR. The Pou Tātaki noted this suggestion, and indicated that it tied into wider work to better articulate the short-, medium- and long-term values of KMR's work.

Karakia Mutunga

Whakamutunga (Conclusion)

The meeting concluded at 12.53pm.

TITLE: Joint Committee Action Tracker

**Kaituhi Pūrongo |
Report Writer**

Lily Grace Lambert, PA to Pou Tātaki and Governance Support

Rāpopototanga Matua | Executive summary

Following each Hui, the Joint Committee Action Tracker is reviewed and updated. The Action Tracker records actions still to be resolved from previous Joint Committee meetings and serves as a transparent record of progress against committed actions.

Whakataunga | Recommendations

1. That the report 'Joint Committee Action Tracker' be received.

Ngā Tāpiri | Attachments

Attachment 1: Joint Committee Action Tracker – July 2025

KMR Joint Committee: Action Tracker

Item	Action	Who	Due	Status	Comments
6 May 2024					
Kōrero Tuku Iho (Item 6.2)	That KMR report back on progress in implementation of the Kōrero Tuku Iho project, including engagement, representation on the Reference Rōpū, and progress in the initial case study. A proposal for a second case study will be submitted by 30 June 2025.	Environs Te Uri o Hau on behalf of KMR	July 2025	Open	This item was reported on at the April Hui and is on the July agenda for decision.
21 February 2022					
Catchment Reference Groups (Item 6.2)	That a report-back on progress to establish the Catchment Reference Groups be provided to the Joint Committee	Reconnecting Northland on behalf of KMR	TBD	Open	Timing of this report-back depends on progress in the draft Deed of Settlement for Wai 303 ¹ . In the meantime, a pilot is being progressed in the Mangakāhia sub-catchment.
15 November 2021					
KMR Freshwater Management Tool (Item 5.1)	That KMR develop a long-term agreement with Auckland Council (Healthy Waters) for hosting, operation and maintenance costs associated with KMR's Freshwater Management Tool [Tātaki Wai]	Auckland Council	TBD	Open	Timing for this report-back depends on finalisation of the KMR FWMT tool (Tātaki Wai). In the meantime, a draft Agreement has been prepared.

Note: Closed items will be removed from the table once they have been sighted by the Joint Committee.

¹ This refers to the Ngāti Whātua Treaty Claim which has a component relating to the Kaipara Moana Body

TITLE: Joint Committee Forward Workplan

Kaituhi Pūrongo |
Report Writer Lily Grace Lambert, PA to Pou Tātaki and Governance Support

Rāpopototanga Matua | Executive summary

This report tables to the meeting an indicative Joint Committee Forward Workplan, which sets out a high-level view of expected discussions and papers to be tabled over the calendar year 2025. It serves as a helpful record for both the Kaipara Maurikura and the Joint Committee and will be refreshed for each Joint Committee Hui.

Whakataunga | Recommendations

1. That the report 'Joint Committee Forward Workplan' be received.

Ngā Tāpiri | Attachments

Attachment 1: Joint Committee Indicative Forward Workplan 2025

KMR Joint Committee: Indicative Forward Workplan 2025

Meeting	Hui (Standing Items)	Briefing / Workshop	Field Trip / Other
24 February Hui	6 Month Report Kōrero Tuku Iho		
24 March		Induction for new Members (19 March)	Partnership Forum/Field Trip (Optional)
7 April Hui (Online)	Draft Annual Work Plan Kōrero Tuku Iho DOC Community Agreement		Meetings with Senior Officials/Ministers
28 July Hui	Annual Work Plan Kōrero Tuku Iho Interests	Haukāinga session	
20 October Hui (Online)	Draft Annual Report	Risk	
29 October			Field Trip (Optional)
17 November Hui	Audit Report Annual Report Meeting Dates 2026	Induction for new Member(s) (TBC)	
24 November			Stakeholder Event (TBC)

TITLE: Annual Work Plan (2025-2026)

**Kaituhi Pūrongo |
Report Writer**

Justine Daw, Pou Tātaki; Emma Doré, Amo-Pākihi | Business Manager

Te Kaupapa | Purpose

This paper tables to the Joint Committee the final KMR Annual Work Plan 2025-2026 for noting.

Whakarāpopototanga | Executive summary

On 7 April 2025, the draft KMR Annual Work Plan for the 2025-2026 financial year was approved by the Joint Committee. The Joint Committee also delegated to the Chair and Deputy Chair approval of any changes to the Work Plan before submission to the Crown.

As noted in April, given the changing operating environment and ongoing discussions between the Pou Tātaki, Ministers and senior officials, KMR expected some change to the draft Plan.

However, in the end only one change was made – the final Work Plan includes an additional \$15k to support freshwater monitoring on selected farm systems that mirror micro-catchment boundaries. We expect to operationalise this new investment in the summer.

Whakataunga | Recommendations

That the Joint Committee:

1. Receive the report 'Annual Work Plan 2025-2026' by Justine Daw and Emma Doré, dated 21 May 2025 (Attachment 1).
2. Note the final Annual Work Plan budget for the 2025-2026 financial year totals \$17.210 million (total programme value, including the value of co-funding, excluding GST).

Horopaki | Background

At the Joint Committee meeting on 7 April 2025, the draft KMR Annual Work Plan for the 2025-2026 financial year was presented and approved for submission to the Crown. The meeting also approved delegation to the Joint Committee Chair and Deputy Chair to approve any changes to the draft Work Plan ahead of its submission to the Ministry for the Environment (MfE) before 30 April 2025.

As indicated verbally by the Pou Tātaki at the 7 April meeting, given the changing operating environment and ongoing discussions between the Pou Tātaki, Ministers and senior officials, KMR expected some change to the Work Plan.

In the end, only one change has been made – the addition of a small (\$15k) additional budget to support selected freshwater monitoring on discrete farm systems that mirror micro-catchment boundaries. This monitoring will be able to demonstrate the localised benefits (impacts on freshwater quality) of taking action with KMR support much earlier than currently the case. As governors will recall, sediment is a long-term contaminant, and it can take decades to demonstrate statistically meaningful improvements from monitoring in the Kaipara harbour itself.

The additional investment has been included in the *Strategy and Opportunities / Investment strategy, monitoring and evaluation* section of the Work Plan. It was agreed that the additional cost to be split equally between the Crown and Councils. This increased the total programme budget, inclusive of the value of co-funding contributions, from \$17.195 million to \$17.210 million.

The amended document was submitted to the Crown as the final KMR Annual Work Plan on 21 May 2025, and was approved on 3 July 2025 by the Ministry for the Environment.

As shown in Table 1 below, the revised budget maintains the 50% Crown funding contribution:

Table 1: Finalised Annual Work Plan with estimated funding by source (2025-2026)

Source	\$ million	%
Auckland Council and Northland Regional Council	\$3.244	18.82
Industry/NGO/other	\$0.065	0.38
Landowners	\$5.296	30.80
Maximum Crown contribution	\$8.605	50.00
Total (All funding sources)	\$17.210	100

Tātari me ngā tūtohu | Analysis and Advice

The addition of resources for freshwater monitoring in targeted locations supports our aim to be able to demonstrate much earlier to landowners and groups the impact (benefit) of KMR investments. The monitoring activity will also enable new opportunities for engagement with communities, and underpin evidence-based recognition of landowners and groups taking action on the land.

Specifically, the \$15,000 addition to KMR’s budget will provide for the purchase and implementation of stream health monitoring and assessment kits. The kits, commonly known as SHMAKs, have been developed by the National Institute of Water and Atmospheric Research (NIWA) in partnership with Federated Farmers of New Zealand.

Ngā whāinga mō āmuri | Next steps

As happens each year, the agreed KMR budget will be uploaded to the financial system shortly, and approved contracts and sub-contracts can then be finalised and issued.

KMR expects to operationalise the new monitoring investment in the summer, once winter planting has concluded and we can dedicate resource to the technical and scientific work required to identify suitable properties. In line with our MOU commitments, we will aim to ensure equity in access to the monitoring equipment.

Several other changes to KMR operations and delivery are in train as a result of discussions with the Crown, but do not require changes to investments (*see the accompanying Pou Tātaki report*).

Pirihongi | Attachments

Attachment 1: Final KMR Annual Work Plan 2025-2026

Kaipara Moana Remediation

Annual Work Plan

2025-2026

Undertaken by

the Kaipara Moana Remediation Joint Committee

1 Contact details

KMR main contact (name and organisation)	Justine Daw	Ministry's main contact	Celia Solomon Te Kani
Organisation	Kaipara Moana Remediation		
Email address	justined@kmr.org.nz	Email address	Celia.SolomonTeKani@mfe.govt.nz
Phone	027 515 980	Phone	027 263 6905
Postal address	c/o Northland Regional Council Private Bag 9021 Whangārei Mail Centre Whangārei 0148	Postal address	PO Box 10362 Wellington 6143
Physical address	c/o The Orchard Level One, 35 Walton Street Whangarei 0110	Physical address	8 Willis Street Wellington

2 Programme overview

Kaipara Moana Remediation Programme

Kaipara Moana Remediation (KMR) seeks to protect and restore the mauri of the Kaipara Moana, with an aim to halve sediment losses into the harbour over the long term.

As at 30 June 2025, KMR has completed three and a half years of full operational activity. This Plan and its associated Key Performance Indicators therefore draw on operational and financial data over this period. Activity during the first 18 months of operations was focussed on waterway-focused activities (viz. fencing off and planting land near waterways (rivers, streams, wetlands, and the coast itself)). From December 2022, KMR began to support some native planting in erodible hill country and from September 2023, part way through Year 4, KMR began to promote a wider set of project investments to reduce sediment across the landscape through implementation of a Soil Conservation Strategy, one of KMR's two Foundational Strategies.

KMR has modelled uptake by landowners in 2025-26 (Year 6), but we have limited operational data for new activities and therefore modelled uptake – and associated KPIs (Key Performance Indicators) and budget - is uncertain. Likewise, as KMR's second Foundational Strategy (Kōrero Tuku Iho, the project which enables the cultural dimension of KMR to be implemented) is in development, the figures in this Work Plan reflect estimates rather than well-tested numbers.

The Work Programme set out in this Plan is moderately aspirational, reflecting both KMR's intent to deliver ongoing scale-up of the programme, while recognising that there is now higher uncertainty in the programme about landowner uptake due to extended policy uncertainty facing landowners in the operating environment, drought settings, and ongoing cost of living pressures.

As with the previous financial year, we have included the provision of indicative ranges for delivery in 2025-2026, reflective of the continued uncertainty in the operating environment (due to weather, uncertain policy directions, economic headwinds and constraints on landowner capacity) as well as the relative newness of hill-country sediment remediation activities, for which it is more difficult to set delivery targets. The upper bound of each

range reflects KMR's aspirations for delivery, with the lower bound reflecting more realistic (moderate) key performance indicators that KMR is expected to meet under the *Jobs for Nature* reporting system.

As KMR remains a voluntary programme - and given limited regulatory drivers - the proposed Key Performance Indicators (KPIs) remain an estimate of what the programme *could* achieve during Year 6 given best estimates and data available to date in the programme.

Ranges have been set taking into account:

- Programme delivery to date and what we expect to achieve by 30 June 2025 (mid-way through our second planting season with extended investment settings in the hill country);
- Differing levels of certainty about uptake of different remediation activities. For example, larger-scale hill country activities have only been offered for two planting seasons, and there is continued uncertainty about the degree to which landowners will adopt hill country activities and/or substitute riparian activities with hill country activities);
- The Grant Thornton model that informed the programme rephasing and sets out estimated annual deliverables across each year of a 10-year programme.
- Landowner/group feedback and programme experience that ongoing inflationary pressures, poor returns in the drystock sector, drought conditions, as well as ongoing uncertainty around freshwater and NZETS policy settings are influencing (reducing) programme uptake and the size of KMR projects.

Programme duration	10 years (2020/21 – 2030/31)
Total cost	\$200,000,000
Total Crown contribution	\$100,000,000 (subject to conditions)

3 Environmental compliance

Please complete this section for any statutory permissions or consents that you require in this financial year.

<p>Do you require any statutory or non-statutory permissions to complete activities set out in this Annual Work Plan?</p> <p><i>For example, resource consents, planning consents, or landowner permissions?</i></p>	<p><input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p> <p><i>If yes, which permission(s) are required? Have you applied for these? If so, when is a decision expected? (If date of decision is unknown, please provide a comment.)</i></p>
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4 Project key tasks/activities for 2025/26

Work programme	YEAR 6 Projects	Key outputs	YEAR 6 Estimated budget (\$ million)		
			Crown contribution	Other (Council, Landowner, Partner) Contribution	TOTAL Budget
Programme delivery - sediment reduction			7.223	6.401	13.624
Programme delivery – sediment reduction	<p>Remediation grants and partnerships</p> <p>Grants funding to landowners and groups across the Kaipara Moana catchment. Funding is delivered direct to landowners through KMR’s Landowner Grants Scheme and to groups (for example, community groups, catchment groups, marae) through the Whenua Whānui Fund (WWF).</p> <p>This funding provides for:</p> <ul style="list-style-type: none">• Preparation of Sediment Reduction Plans and KMR projects. These identify priority works to reduce sediment and act as funding agreements to undertake these.• A KMR ‘contribution’ to the cost of works, at 50% of estimated project value for Landowner Grants and up to 70% of estimated project value for Whenua Whānui Fund projects, with the landowner or group covering the balance through cash or in-kind contributions, or via other third-party contributions.• A contribution to engagement, education, project management and administration	<p>Uptake of Sediment Reduction Plans/projects and the quantum of individual landowner/group spend per property depend directly on several external factors (such as economics, weather and central and regional government policy settings), as well as the success of KMR’s engagement strategy, landowner/group willingness and capacity to engage, and the rate at which Plans/projects are completed by KMR and our delivery partners in the 2025-26 financial year.</p> <p>Outputs identified below are modelled estimates and will be subject to change:</p> <ul style="list-style-type: none">• Between 100-140 new Sediment Reduction Plans or Tiaki FEP/grant agreements.• Further projects contracted with 100-300 landowners/groups who are already working with KMR.	6.951	6.129	13.080

	<p>costs, if relevant under Whenua Whānui Fund projects.</p> <ul style="list-style-type: none"> Support for 'Navigator projects' led by landowners/groups who are sharing their projects and experience in leading sediment remediation projects. <p>It also supports delivery through sediment remediation partnerships with:</p> <ul style="list-style-type: none"> Kaipara Uri, a key delivery partner, supporting engagement to drive uptake and projects among harder-to-reach mana whenua groups. Fonterra, who develops Tiaki Farm Environment Plans (FEPs) and associated projects on KMR's behalf Other delivery partners including The Forest Bridge Trust supporting engagement and delivery of SRPs/projects. Three Catchment Reference Groups in the Mangakāhia, the Wairua and the Hōteio river systems, which are intended to enable mana whenua not represented by Kaipara Uri entities to assess and fund remediation projects (\$0.100m).¹ <p>The budget also includes the value of contracted sediment remediation grants and the matching landowner/group contributions carried over from Year 5 (\$5.350m).</p>	<ul style="list-style-type: none"> Between 13,500-30,000 hectares of new land area covered by new Sediment Reduction Plans or Tiaki FEP/grant agreements. Between 300-550 km of new fencing built or under contract to be built. Between 120-160 ha of planting in riparian, coastal, wetland or lake margins completed or under contract to be completed Between 370-1360 ha of afforestation or space planting outside of riparian and wetland areas completed or under contract. Between 350,000-1,700,000 plants planted in highly erodible hill country outside of riparian and wetland areas completed or under contract. <p>Remediation works outputs (i.e. kms of fencing) are tracked from when a Sediment Reduction Plan is agreed with a landowner, until projects included in the plan are signed off as completed.</p> <p>Remediation projects often span financial years. Final payment and landowner</p>			
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¹ KMR continues to commit to an investment of \$1.16m p.a for three Catchment Reference Groups. However, as the timing for these is not yet clear, we have provided in Year 5 for establishment costs and the (pilot) costs for the Mangakāhia River process. Should additional funding be required, we will seek a formal change to the Annual Work Plan and associated budget.

	<p>Some of this budget will roll over into Year 7, reflecting newly contracted remediation grants and matching landowner contributions that are not completed until the following financial year.</p>	<p>contribution will occur when remediation works are signed off as completed.</p> <p>Workforce development and FTE outputs are modelled based on assumptions about remediation works outputs.</p>			
Programme delivery – sediment reduction	<p>Capability and Workforce Development</p> <p>A range of activity to support KMR to build technical advisory capability, and implement the Kaipara Moana Nursery Strategy, the Employment Strategy and the Soil Conservation Action Plan.</p> <p>This includes:</p> <ul style="list-style-type: none"> • Providing strategic and technical advice on tree species for unique challenges on land or to support sediment reduction activities. • Continuation of a strategic partnership with Te Ārai Native Nursery, professional development, training and mentoring support via a community of practice for KMR Field Advisors, including in partnership with the New Zealand Association of Resource Management (NZARM). • Other initiatives as required to support workforce development, training and mentoring as required to develop Freshwater Farm Planners into the future. 	<p>Continuation of the programme of work with accredited nurseries in the catchment and ongoing partnership with Te Ārai Native Nursery.</p> <p>Continuation and expansion of a programme of professional development and a community of practice for KMR Field Advisors.</p> <p>Workforce initiatives with a focus on developing workforce capability and capacity to implement sediment remediation projects and future Freshwater Farm Plans.</p>	0.272	0.272	0.544

Engagement and Partnership			0.159	0.051	0.210
Engagement and Partnership	<p>Communications and Engagement</p> <p>KMR's communications and engagement is directed at reaching landowners and groups across the catchment to drive uptake of KMR grants, in line with programme KPIs and expectations of wide participation, as well as a targeted number of activities to keep founding partners, delivery partners and stakeholders informed.</p> <p>Activity will include:</p> <ul style="list-style-type: none"> • Forums with senior industry, NGOs, community, iwi/hapū and practitioners across the Kaipara Moana Catchment to share information on remediation opportunities, funding, resources and relevant insights from KMR delivery. • Engagement in the community, including on marae, at events, field days and open days, as well at sector and community forums. • Publicising the work the KMR is doing to landowners and groups not yet working with KMR, and potential commercial/philanthropic partners, including through regular media outreach, video content and campaigns. 	<p>An annual forum for landowners, groups and KMR partners to share information and best practice and provide updates about KMR.</p> <p>Regular on-farm, community-based and on-marae engagement, either in person or held through online mediums.</p> <p>Regular e-newsletters, website/news updates, social media posts, and print/media coverage.</p> <p>Publication of updated information materials and brochures, either in print format or via digital channels.</p>	0.149	0.036	0.185

Marketing	<p>Programme marketing</p> <p>This workstream will promote and publicise the work the KMR is doing, with a focus on informing landowners, groups and potential partners of the opportunities available through KMR, and profiling people taking action with KMR support, in order to better reach target groups.</p>	<p>Advertising and paid promotional content.</p> <p>Creation of marketing collateral (e.g. signage, event banners, branded plant guards) to promote the programme.</p>	0.010	0.015	0.025
Thriving Maurikura			0.583	1.688	2.271
Thriving Maurikura	<p>Kaipara Maurikura</p> <p>The Kaipara Maurikura is the operational vehicle for KMR. It is established as a business unit within the Northland Regional Council, until such time as the Kaipara Moana Body is established under statute.</p> <p>The Kaipara Maurikura currently employs 10.8 full-time equivalent (FTE) staff who fulfil the leadership, engagement, communications, project management, technical leadership, strategic, governance and administrative roles required to deliver KMR's work programme.</p> <p>This budget area includes all costs for office space, IT and telecommunications, vehicles, health and safety, human resources, professional development, and financial, audit and other administrative support costs, delivered via a Service Level Agreement with Northland Regional Council.</p> <p>This budget area also includes a contingency budget (only if needed) for the Pou Tātaki for consultants, legal advice and sundries of \$140,000.</p>	<p>Delivery of programme-level KPIs.</p> <p>Timely delivery of required reporting outputs to the Ministry for the Environment:</p> <ul style="list-style-type: none"> • Quarterly reporting on Jobs for Nature indicators • Six monthly report • Annual report • Annual independent financial audit 	0.583	1.688	2.271

Governance, Planning and Reporting			0.050	0.010	0.060
Governance, Planning and Reporting	<p>Governance</p> <p>The Kaipara Moana Remediation Joint Committee costs including Kaipara Uri member fees, venue hire, catering, koha, travel and other associated costs.</p> <p>Note – Kaipara Maurikura staff provide administrative support for the Joint Committee (budgeted for separately under Thriving Maurikura above).</p>	Effective KMR governance through the Kaipara Moana Remediation Joint Committee. This centres on 4 formal meetings each year (some online) but may support additional meetings as required to meet quorum (given the timing and impact of the Local Government Act elections in 2025).	0.050	0.010	0.060
Digital Tools			0.188	0.172	0.360
Digital Tools	<p>System development and maintenance</p> <p>Continued maintenance and a small budget for minor improvements of KMR's digital farm planning platform Mātai Onekura.</p> <p>Carry over of remaining budget for Tātaki Wai, KMR's water quality accounting framework.</p>	Delivery of maintenance and minor improvements to KMRs digital tools.	0.188	0.172	0.360
Strategy and Opportunities			0.402	0.283	0.685
Strategy and Opportunities	<p>Kōrero Tuku Iho (Mātauranga Māori) project</p> <p>Kōrero Tuku Iho is the cultural dimension of KMR and one of its two foundations. The project will provide an avenue for Kaipara Uri and mana whenua not represented by Kaipara Uri entities to express priorities for sediment reduction.</p> <p>Kōrero Tuku Iho will use place-based case studies to capture articulation of te ao Māori values and aspirations of relevance to KMR,</p>	Ongoing oversight of the project, including development of a blueprint for how KMR can integrate considerations of cultural priorities (e.g. culturally important areas, culturally significant native species, traditional methods for reducing sediment) across the Kaipara Moana catchment (i.e. beyond the areas covered by the case studies – see below).	0.300	0.250	0.550

	develop a cultural framework for wider use across the catchment, and use kaitiakitanga in action to work towards restoring the health, wellbeing, and mauri at specific, culturally-important locations.	Development of three case studies in total, with the first case study continuing in 2024-2025, and the second established in 2025-2026.			
Strategy and Opportunities	<p>New Partnerships and Opportunities</p> <p>Ongoing development of opportunities with third parties that will deliver near-term benefit to KMR landowners. These opportunities will focus on reducing the cost to the landowner of KMR remediation activity, thereby increasing fund accessibility. Opportunities will also reduce the pressure on the KMR budget, allowing KMR to reach more landowners/groups, and supporting progress towards KMR's investment objectives.</p>	Establishment of one new partnership to bring in third party funding to reduce sediment reduction costs for landowners/groups and KMR.	0.025	0.025	0.050
Strategy and Opportunities	<p>Investment strategy, monitoring and evaluation</p> <p>Refresh of KMR's investment strategy to reflect programme experience, any insights from scientific outputs and/or models, and the Kōrero Tuku Iho framework, and set the foundations for developing a targeted investment approach to deliver on KMR's four investment objectives.</p> <p>Continue and expand programme monitoring and evaluation, including improvements in tracking the impact towards KMR investment objectives.</p>	<p>Continue scoping a multi-year investment strategy.</p> <p>Scope the development of further monitoring against investment outcomes.</p>	0.077	0.008	0.085

5 Funding Overview

Please provide details of all organisations that are contributing cash to the project (this excludes in-kind costs such as donations of time, equipment etc for this financial year). Please identify whether these contributions are confirmed or pending. If pending please provide an estimation on when you expect these funds to be confirmed.

Funding parties	Contribution (\$ million)	Funding confirmed or pending
Auckland Council/ Northland Regional Council	\$3.244	Confirmed.
Industry/NGO/Other	\$0.065	Not yet confirmed. Additional contributions could be developed under new partnerships.
Landowners/Groups	\$5.296	Pending as outcome of remediation work completed through Sediment Reduction Plans and related grants funding.
Crown contribution for the year (maximum)	\$8.605	This includes funding carried over from the 2024-25 financial year.
Total value (cost) of KMR activity for the year	\$17.210	This includes funding carried over from the 2024-25 financial year

Note: Landowner/group contributions will only be recorded once works are confirmed as completed. As there is lag between contracting and completion of remediation activity, and planting occurs through the winter months which span financial years, works will often be completed (and a landowner's/group's contribution recorded) in the following financial year.

6 Contribution to Indicators (KPIs)

The Kaipara Moana Remediation funding is part of the Government Jobs for Nature Programme. This programme has specific targets and indicators for that will be used to track the impact of the programme. You will report on progress towards your targets over the life of your project. Delete the Metrics and/or Focus Areas that are not relevant to your project

Note – These indicators will be refined as FY2025-26 progresses and as KMR grants funding is taken up by landowners and groups. There is significant uncertainty on the speed and level to which grants funding will be taken up. Assumptions will be reviewed as better data based on direct engagement with landowners is available.

Focus Area	Metric (Delivered in reporting period)	Six-month target range	Total (12 month) Year 6 target range	J4N KPI
Engagement and Participation	Number of new Project plans or new Farm Environment Plans completed (total): <ul style="list-style-type: none"> Number of new Plans Number of new Projects by returning Landowners and Groups 	100-220 <ul style="list-style-type: none"> 50-70 50-150 	200-440 <ul style="list-style-type: none"> 100-140 100-300 	100
	Area covered by new Farm Environment Plans (ha)	8,125-15,000	16,250-30,000	16,250
Nature and Resilience	Length of new fencing constructed (km)	150-275	300-550	300
	Total trees/plants planted <ul style="list-style-type: none"> Number of trees/plants planted in riparian, lake, or wetlands areas Number of trees/plants planted in highly erodible hill country 	475,000-125,0000 <ul style="list-style-type: none"> 300,000-400,000 175,000-850,000 	950,000-2,500,000 <ul style="list-style-type: none"> 600,000-800,000 350,000-1,700,000 	600,000
	Area protected through planting or native regeneration (ha) <ul style="list-style-type: none"> Area protected by riparian, lake, or wetlands planting (ha) Area protected by afforestation, space planting or biodiversity planting in highly erodible hill country (ha) 	185-680 <ul style="list-style-type: none"> 60-80 125-600 	370-1360 <ul style="list-style-type: none"> 120-160 250-1200 	120 250
Skills and Jobs	Number of people-hours worked	30,000-40,000 (19-26 FTE)	60,000-80,000 (39-51 FTE)	60,000 (39 FTE)
	Number of people undertaking training	20	40	40

*Bold values indicate required J4N indicators

7 Risk management

Provide a brief description of the major risks to the project achieving the tasks and activities in this financial year. Include consideration of potential barriers that may pose a risk to the success of the project. Where possible give an indication of the likelihood and significance of the risk and any mitigation strategies to be included in the project.

Potential risk	Level of risk	Impact on project	Consequence on project	Strategy to mitigate
<i>Identify the potential risk to your project (for example, project not completed on time, unpredictable events such as weather, lack of resource commitment, time and cost estimates too optimistic, unexpected budget cuts, stakeholders changing requirements after the project has started, risks to the industry or sector to which the organisation belongs).</i>	<i>Low, medium or high.</i>	<i>Describe the impact the risk would have on the project (for example, misunderstandings, duplication of work, incomplete work).</i>	<i>Minor, moderate or severe.</i>	<i>Describe the process you will use to minimise and manage the risk (for example, project manager monitors functional roles to ensure enough time is allocated to complete each task/activity and the project as a whole).</i>
Strategic risks - Changing operating environment				
1. Political or investor support for KMR wanes	Low	KMR is a long-term programme and waning support may reduce landowner certainty about support for activity and compromise ability to achieve programme goals.	Severe	<ul style="list-style-type: none"> • Ongoing senior-level engagement, including Ministerial engagement and with government officials • Induction for new JC members planned • Attendance at the Blue-Greens Forum • Possible Ministerial field trip to KMR project site • Ongoing regular engagement with MfE, as primary funder and Councils as co-funders • Ongoing senior-level participation and presentation at relevant external events • Communications refresh and external engagements showcasing KMR progress and achievements • Ongoing programme reporting, validation and assurance activity to maintain confidence • Marketing of recent successes (e.g. EarthShot Awards)

2. Policy changes and/or uncertainty reduce uptake of KMR services	High	Reduced uptake would compromise programme objectives. As KMR can support landowners to meet coming regulatory requirements, this would also slow achievement of regulatory objectives.	Moderate	<ul style="list-style-type: none"> Engagement with policy and planning processes Ongoing KMR Landowner Grants and Whenua Whānui Fund engagement and delivery Ongoing development and delivery of programme partnerships / third party contribution to incentivise uptake Ongoing delivery of Sediment Reduction Plans until Freshwater Farm plans roll out Watching brief on KMRs role in a Freshwater Farm Plan operating context
3. Economic downturn and/or adverse events (e.g. weather events, labour force constraints) reduces uptake of KMR grants and slows works	Medium (↓)	Reduced landowner uptake would compromise delivery of programme objectives.	Moderate	<ul style="list-style-type: none"> Deepening of programme partnerships / third party contribution to incentivise uptake Tailored marketing with third party networks to promote opportunities Regular pricing reviews to ensure appropriate market rates Mātai Onekura planning tool allows more proactive monitoring and support for Field Advisors Ongoing project management approaches to both reduce project delays and allow flexibility for changing landowner circumstances
Reputational risks - KMR delivery does not meet expectations				
4. KMR is slow to make available investments, and/or the quality of delivery of services is poor	Low (↓)	Programme reputation and stakeholder confidence in KMR's ability to deliver is undermined, which further limits KMR's influence and effectiveness. Low quality of services impacts on longer-term objectives.	Moderate	<ul style="list-style-type: none"> Demonstrated delivery by KMR Ongoing marketing and communications of our achievements to date Strengthened Field Advisor training, development and mentoring Ongoing KMR work programme development and prioritisation Proactive, regular oversight of project and plan development and delivery, using digital tool functionality Ongoing quality assurance, review and audit processes Programme planning based on updated modelling and actual uptake for improved forecasting and programme assurance

				<ul style="list-style-type: none"> Watching brief on changing best practice and actual costs of interventions
Reputational risks - KMR brought into disrepute				
5. KMR staff or contractors improperly use KMR funding or other resources	Low	KMR integrity and brand are compromised.	Moderate	<ul style="list-style-type: none"> Deepening KMR induction and onboarding of contractors Digital processes and internal review provide greater transparency and assurance of project and grant activity Privacy and security settings enabled through digital tools NRC financial controls/audits including fraud controls Proactive monitoring of OAG-defined and other potential conflicts of interest, both direct and indirect Programme reporting and review by MfE to maintain confidence KMR accreditation and ongoing quality assurance and review processes KMR contract management and grant auditing processes
Relational risks – KMR partnerships are not honoured				
6. KMR fails to demonstrate the intent of the founding MOU	Low	Misalignment with intent erodes trust, confidence and relationship amongst KMR, partners and communities.	Moderate	<ul style="list-style-type: none"> Joint Committee papers provide comment on alignment to MOU investment objectives ‘No surprises’ communications of key matters to Joint Committee members via the Chair Regular engagement with senior partner representatives Partnership Forums and in-community hui and meetings Engagement with environmental arms of Kaipara Uri and other iwi/hapū groups in the catchment Regular engagement with MfE / Ministers and local government as investors and key stakeholders Progress on Kōrero Tuku Iho Project Pilot Catchment reference group process beginning
7. KMR fails to engage with groups in the catchment who are not represented by Kaipara Uri.	Low (↓)	Perception that KMR is taking a narrow tribal view rather than a catchment perspective. This could impact negatively on	Moderate	<ul style="list-style-type: none"> Mana Whenua Relations Advisor continues to engage Ongoing engagement with non Kaipara Uri iwi/hapū groups in the catchment Joint Committee Haukāinga sessions

		relationships and settlement processes.		<ul style="list-style-type: none"> • Whenua Whānui Fund available to marae, Māori trusts, ahūwhenua landholders and iwi/hapū within the Kaipara Moana Catchment • Kōrero Tuku Iho project progressing • Other groups represented on Kōrero Tuku Iho reference group • Navigator projects include Mana Whenua groups • Field Advisor training and accreditation available to all • Partnership Forum and Community Hui open to all • Support for establishment of Catchment Reference Groups or equivalent to coordinate local remediation projects
Wellbeing, safety and health risks				
8. H&S risks to staff, partners, contractors, sub-contractors and communities are not adequately managed	Low	Potential impact on the health and safety of staff, partners, contractors, sub-contractors and communities if risks are not appropriately identified and managed.	Moderate	<ul style="list-style-type: none"> • Office shift completed • Ongoing KMR Health and Safety assurance, vetting and support for Field Advisors and contractors • Maurikura Health and Safety buddy system • NRC Health & Safety Policies and Processes, including for contractors and sub-contractors • NRC new system roll out • KMR preferred supplier and nursery accreditation processes • Progressing SiteWise accreditation and audit programme • Ongoing Field Advisor mentoring and training

8 Conflicts of interest

Describe any known conflicts of interest (actual or potential) that may arise during this financial year and steps you will take to manage them.

Perceived or actual conflicts of interest are managed through adherence to NRC's Management of Interests Policy and by a clear separation of governance and operational decision-making. KMR Maurikura ensures contractual arrangements are made on a commercially defensible basis, and in alignment to agreed KMR criteria.

KMR management manages any actual or perceived conflicts of interest through the use of transparent registers of interests and public records of governor and KMR staff grant interests, in alignment with OAG rulings relating to KMR. In addition, KMR uses independent evaluators/experts to inform all accreditation processes and peer review processes that lead to investment decisions (e.g. Sediment Reduction Plan approvals).

All financial decisions indicate how the expenditure aligns with the Investment Objectives of KMR, as set out in the KMR Memorandum of Understanding, including Manaaki Tangata (Human Capital) and Tātai Hononga (Social Capital) investment objectives.

Declaration

This declaration must be completed by the chair of the joint committee.

As a duly authorised representative of the organisation:

- I declare that to the best of my knowledge, the information contained in all sections of this Annual Work Plan, or supplied by us in support of our Annual Work Plan is complete, true and correct.
- I declare that I have the authority to sign this Annual Work Plan and to provide this information.
- I understand that information presented to the Minister for the Environment and Ministry for the Environment is subject to disclosure under the Official Information Act 1982.

Name

Tame Te Rangi

Position

Chair, Kaipara Moana Remediation Joint Committee

Signature

By typing your name in the space provided you are electronically signing this Annual Work Plan.

Tame Te Rangi

Date 21/05/2025

TITLE: **Kōrero Tuku Iho Whakatauirā**
Kaituhi Pūrongo | Marina Ford, KMR Mana Whenua Relations Lead, and Victoria
Report Writer Kurupō, KMR Environs Kōrero Tuku Iho Project Lead

Te Kaupapa | Purpose

This report seeks approval for a total investment of \$321,240 (excluding GST) from the KMR Kōrero Tuku Iho Whakatauirā Fund.

Whakataunga | Recommendations

That the Joint Committee:

1. Receive the report titled 'Approval of Kōrero Tuku Iho Whakatauirā' by Marina Ford and Victoria Kurupō dated 28 July 2025.
2. Note that the Kōrero Tuku Iho Reference Rōpū has worked closely with the Kōrero Tuku Iho project team to assess the responses to the Call for Expressions for the KMR Kōrero Tuku Iho Whakatauirā Fund and supports the recommendations in this report.
3. Approve a total KMR investment of \$321,240 (excluding GST) from the Whakatauirā Fund to support two Kōrero Tuku Iho Whakatauirā projects:

<u>Applicant:</u>	<u>Whakatauirā:</u>	<u>Investment (excluding GST):</u>
Ngāti Rango and Uri o Mate hapū	Te Whakaoranga o Mangatū Awa	\$235,000
Tinopai Resource Management Unit	Nāu te rourou, nāku te rourou, ka ora ai te iwi	\$86,240
Total investment:		\$321,240

Whakarāpopototanga | Executive summary

The Kōrero Tuku Iho Project is one of KMR's foundations, empowering Kaipara Uri, iwi/hapū, marae, whānau and communities to contribute meaningfully to the restoration of the mauri of Kaipara Moana.

The Kōrero Tuku Iho Whakatauirā Fund opened for Expressions of Interest (EOIs) on 27 February 2025. At the close of the submission period on 1 April 2025, two EOIs had been received. Both were subsequently invited to submit full proposals. On 27 June 2025, the Kōrero Tuku Iho Reference Rōpū convened to consider the two full proposals, and both were endorsed to proceed for consideration and decision by the Kaipara Moana Remediation Joint Committee.

Horopaki | Background

The Kōrero Tuku Iho project represents the cultural dimension of Kaipara Moana Remediation, delivering on one of its two foundational pillars. The project provides a pathway for Kaipara Uri, iwi/hapū, marae, whānau and communities to explore their stories, memories, histories, values and understanding of the natural world and places of significance associated with the Kaipara Moana catchment as inspiration for the reduction of sedimentation. Through this process, Kōrero Tuku Iho will enable these communities to contribute to the regeneration and protection of the mauri of Kaipara Moana.

To support this kaupapa, a Kōrero Tuku Iho Whakatauirā Fund was established to support up to three case studies (whakatauirā). The Fund is administered on behalf of KMR by Environs Te Uri o Hau. Previously, the Joint Committee has agreed the scope and criteria for the Fund.

The purpose of each whakatauirā is to gather local and cultural narratives and perspectives in support of KMR's primary objective to reduce sediment entering the Kaipara Moana. Through this process, the whakatauirā will generate localised perspectives and culturally grounded methodologies that will inform the development of the Kōrero Tuku Iho Blueprint—a guiding framework for embedding mātauranga Māori and other local knowledge into sediment reduction and environmental restoration efforts.

Tātari me ngā tūtohu | Analysis and Advice

Below is a summary of the further proposed two Kōrero Tuku Iho Whakatauirā projects for investment:

Te Whakaoranga o Mangatū Awa	
Applicant:	Ngāti Rango and Uri o Mate hapū (Kaipara Uri)
Total Investment:	\$235,000 (GST exclusive)
Overview: This two-year project focuses on restoring Mangatū Awa as a thriving waioara, contributing to the health of Kaipara Moana through wetland and stream margin restoration. Grounded in kōrero tuku iho and seasonal wānanga, the initiative reconnects Ngāti Rango and Uri o Mate with culturally significant sites and ecological taonga. It integrates mātauranga Māori with hands-on, place-based learning, and includes capacity-building for whānau kaitiaki, educational resource development, and practical restoration activities.	
Nāu te rourou, nāku te rourou, ka ora ai te iwi	
Applicant:	Tinopai Resource Management Unit
Total Investment:	\$86,240 (GST exclusive)
Overview: This project supports the restoration of Kaipara Moana by reviving traditional kūtai (mussel) sites and reducing sedimentation through land-based restoration informed by mātauranga Māori. Focused on the area adjacent to historical kūtai beds, the initiative engages local whānau and hapū in wānanga and restoration activities, linking cultural knowledge with practical environmental outcomes. It also supports whānau kaitiaki development and promotes community-led stewardship.	

Further information about each project can be found in Attachments 1 and 2.

The Kōrero Tuku Iho Reference Rōpū has reviewed both proposals and considers them viable, culturally grounded, and supportive of KMR's overall kaupapa.

The Kōrero Tuku Iho project team and the KMR Mana Whenua Relations Lead have assessed that both projects have strong alignment with the investment objectives of Kaipara Moana Remediation (KMR) (Attachment 3).

Both the Kōrero Tuku Iho project team and the Kōrero Tuku Iho Reference Rōpū recommend that the Joint Committee approve investment in both whakatauirā. This recommendation is supported by Kaipara Maurikura staff.

The Joint Committee is invited to note that the Reference Rōpū also made the following additional recommendations and comments as part of its review and assessment of the two whakatauirā proposals:

- Consider increasing the funding support to the *Nāu te rourou, nāku te rourou, ka ora ai te iwi* whakatauirā to support additional kaitiaki involvement and expanded learning opportunities.
- Feedback was also sought on the engagement process with Tinopai Resource Management Unit and whānau. Kōrero Tuku Iho project team members responded that the engagement process was constructive, respectful, and well-coordinated, with open communication and strong collaboration throughout. The involvement of rangatahi was particularly encouraging and has been verified, contributing to the project's intergenerational strength and long-term sustainability.

While there is a difference in the funding levels requested by each of the two projects, the Kōrero Tuku Iho project team notes that the scope of the *Nāu te rourou, nāku te rourou, ka ora ai te iwi* whakatauirā also includes activities within the Kaipara harbour itself which are beyond the scope of KMR's investment objectives.

The Kōrero Tuku Iho project team has worked closely with both applicants to ensure they are equipped to manage the financial responsibilities required to deliver the scope and scale of their respective whakatauirā. The Kōrero Tuku Iho project team is confident that with the requested levels of funding from KMR both projects will deliver meaningful outcomes aligned with Kōrero Tuku Iho and in support of KMR investment objectives. Importantly, both projects include activities that directly contribute to the reduction of sediment entering Kaipara Moana at the source of discharge, enhancing the ecological health and mauri of the catchment.

The Kōrero Tuku Iho project team considers the proposed costings to be reasonable and confirm that Environs Te Uri o Hau will provide support to ensure successful delivery. Contracts will include appropriate controls, including potential hold points throughout delivery, and ensure that reporting is both adequate and robust.

Ngā whāinga mō āmuri | Next steps

Subject to approval, the Pou Tātaki will conclude a Funding Agreement with Environs Holdings, as project leader for the Kōrero Tuku Iho project, to support the agreed Kōrero Tuku Iho Whakatauirā projects, and subcontracts will then be issued to Whakatauirā project leaders. Approved Whakatauirā are scheduled to commence from 1 August 2025.

Both of the two case studies, and the whakatauirā already in train, will contribute directly to the development of the Kōrero Tuku Iho 'blueprint' to be developed.

Considerations

1. Aromātai whāinga haumi mō te oranga | Wellbeing Investment objectives and assessment

Kōrero Tuku Iho is first and foremost a Kaipara Uri-led kaitiakitanga programme. It will rely heavily on engagement with both Kaipara Uri, iwi, hapū, marae and whānau communities of the Kaipara Moana catchment. The goal is to provide a pathway for the meaningful contribution of Kaipara Uri, iwi, hapū, marae and whānau into the restoration of Kaipara Moana.

2. Ngā ritenga take pūtea | Financial implications

This is one of the two foundational strategies of Kaipara Moana Remediation, with \$1,15M previously agreed for the total possible expenditure for Kōrero Tuku Iho project delivery and oversight. Should the investment proposed in this report be approved, and taking into account the agreed investment for the first case study and previously expended there remains adequate funding for project oversight and blueprint delivery over the next 2 financial years.

3. Ngā hiranga me ngā hononga | Significance and Engagement

In relation to section 79 of the Local Government Act 2002¹, the decisions arising from this report are considered to be of low significance when assessed against Northland Regional Council's significance and engagement policy. This does not mean that this matter is not of significance to Kaipara Uri, iwi, hapū, marae, whānau and/or individual communities, but that the Joint Committee is able to make these decisions without undertaking further consultation or engagement².

4. Ngā tūraru me ngā mauru | Risks and mitigation

To ensure successful delivery and mitigate potential risks associated with projects, the following risk management measures will be implemented:

- **Contractual Controls:**
Clear milestones and hold points will be embedded in project contracts to monitor progress and ensure accountability throughout delivery.
- **Financial Oversight:**
Regular financial reporting will be required to maintain transparency and ensure responsible use of allocated funds.
- **Capacity Support:**
Environs Te Uri o Hau will provide ongoing support to applicants, helping to maintain delivery capacity and address any operational challenges.
- **Monitoring and Evaluation:**
Staff will conduct periodic reviews to assess progress against agreed objectives and ensure alignment with KMR and Kōrero Tuku Iho outcomes.
- **Contingency Planning:**
Provisions will be included to manage delays, scope changes, or unforeseen issues, ensuring project continuity and adaptability.

These measures collectively provide a robust framework to manage risk and support the successful implementation of both projects.

¹ This Joint Committee operates under the Local Government Act which requires a significance and engagement policy (which identifies when matters require special consultation with tangata whenua and the community) and to have regard to that policy when making decisions. As the administrative support for the Joint Committee is provided by the Northland Regional Council, it is that Council's Significance and Engagement Policy that will apply to Joint Committee decision making.

Attachment 1: Te Whakaoranga o Mangatū Awa

Project Title	Te Whakaoranga o Mangatū Awa – A whakatauiria case study led by Ngāti Rango and Uri o Mate to support Mātauranga waiora and enhance the health of Kaipara Moana through wetland and stream margin restoration.
Total project length (years)	Two years
Total project cost	\$275,000
Total Whakatauiria funding amount sought	\$235,000
Project Location / Site	Mangatū Awa, Kaipara Moana
Project Description	This two-year Whakatauiria will restore Mangatū Awa as a thriving waiora and enhance the health of Kaipara Moana by reducing sedimentation through wetland and stream margin restoration. Grounded in kōrero tuku iho and seasonal wānanga that will reconnect Ngāti Rango and Uri o Mate with their sites of significance, traditional knowledge, and ecological taonga through hands-on, place-based learning.

Project Objectives	
Project Objectives	Project Activities
(Primary) The <i>Kōrero Tuku Iho</i> project provides a pathway for Kaipara Uri, iwi/hapū, marae, whānau and communities to explore their stories, memories, histories, values and understanding of the natural world and places of significance associated with the Kaipara Moana.	<p>2025/2026:</p> <ul style="list-style-type: none"> ● Establish an onboard project team, reconfirm mauri plan. ● Gather oral history wānanga led by kaumātua and tohunga, collect whakapapa kōrero for Mangatū Awa. <p>2027:</p> <ul style="list-style-type: none"> ● Digitise repository of kōrero tuku iho, develop educational resources for whānau. ● Produce report (written, oral/visual) on methodology to gather relevant kōrero tuku iho.

<p>(Secondary) Implement activities of Kōrero Tuku Iho as inspiration for the reduction of sedimentation entering the Kaipara Moana. Through this process, <i>Kōrero Tuku Iho</i> will enable these communities to contribute to the regeneration and protection of the mauri of Kaipara Moana.</p> <p>(Secondary) Implement activities to reconnect community members to the Kaipara and specific places – eg. wānanga.</p>	<p>2025/2026 FY:</p> <ul style="list-style-type: none"> • Undertake two planting and fencing projects along erosion prone zones – demonstrating link between kōrero tuku iho and practical implementation based around Mangatū Awa. • Support two whānau kaitiaki to build relevant capacity and capability opportunities that will support the Project Objectives. • Support whānau kaitiaki to attend one relevant conference or training opportunity. <p>2026/2027 FY:</p> <ul style="list-style-type: none"> • Undertake two planting and fencing projects along erosion prone zones – demonstrating link between kōrero tuku iho and practical implementation activities relating to Mangatū Awa. • Support two whānau kaitiaki to build relevant capacity and capability opportunities that will support the Project Objectives. • Support whānau kaitiaki to attend two relevant conference or training opportunity.
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Table 1: Proposed Activities

Outcomes	Activities	Performance indicators	Required capability	Completion dates (milestones)
<i>Describe the outcomes that you are seeking to achieve through the proposed activities</i>	<i>The activities that you will develop and implement to achieve outcomes</i>	<i>How will you know that you have completed the activity to a level of quality necessary for successful achievement of outcome?</i>	<i>The skills, knowledge and networks required to successfully complete the activity – please note who in the project team has this capability or how it will be accessed.</i>	<i>Target dates for completion of activities.</i>
Gather oral history and deliver wānanga led by kaumātua and tohunga, collect whakapapa kōrero for Mangatū Awa.	1.1 Establish an onboard project team, reconfirm mauri plan for the duration of the project. Including the proposed wānanga programme.	- Skilled and experienced project team established. Mauri plan is supported by whānau in consultation with KMR.	- Kaumatua, whānau, hapū, iwi.	August 2025
	1.2 Host 10 kōrero tuku iho wānanga for at least 10 whānau, hapū, iwi members to identify kōrero tuku iho that relates to: - Development of the vision that will inform the restoration goals - Collection of whakapapa kōrero for Mangatū Awa; - Mapping and naming wāhi tapu, tūpuna whenua, mahinga kai, and known bird sites; - pūrākau, names, and tohu.	- Kaumatua, whānau, Ngāti Rango, Uri o Mate hapū. - Kaumatua are engaged in providing lived, localised, observations, kōrero tuku iho and knowledge passed down by tūpuna - Key themes are developed through kōrero tuku iho relating to activities.	- Kaumatua, kaitiaki, whānau.	March 2026 - 2 wānanga completed. December 2026 - 4 wānanga completed. September 2027 - 4 wānanga completed.

	1.3 Provide reporting (written, audio, video) describing wānanga facilitated kōrero tuku iho relating to activity 1.2 (to inform wider kōrero tuku iho project). Ensure reporting describes how kōrero will inform practical implementation activities relating to Mangatū Awa.	<ul style="list-style-type: none"> - Kaumatua and whānau support reporting output. - facilitation description / methodology is understood and drafted to inform the overall kōrero tuku iho blueprint. 	- Project Manager/administration support.	<p>March 2026 – draft contents /report scope confirmed.</p> <p>December 2026 (following 2026 planting season) – draft report completed.</p> <p>September 2027 (following 2027 planting season) – final report completed.</p>
Undertake planting and fencing activities demonstrating linkage between kōrero tuku iho and Mangatū Awa restoration objectives.	2.1 Planting and fencing plan confirmed (based on kōrero tuku iho wānanga).	- Planting and fencing plan confirmed.	- Kaumatua, kaitiaki, whānau.	- September 2025.
	2.2 Planting and fencing completed.	- Planting and fencing completed as per confirmed plan.	- Kaumatua, kaitiaki, whānau.	<p>- May – September 2026;</p> <p>- May – September 2027.</p>
Whānau Kaitiaki capacity and capability development.	3.1 Support four whānau kaitiaki to build relevant capacity and capability opportunities that will support the Project Objectives.	<ul style="list-style-type: none"> - Four whānau are identified as willing and available to participate in training, learning and capacity building. - Training development plan confirmed for whānau kaitiaki. 	- Whānua kaitiaki, training institutions, NGO / stakeholder organisations, wānanga Marae.	- June 2027

		Learning opportunities include planting and fencing activities (activity 2.1).		
	3.2 Four whānau kaitiaki attend two relevant conference or training opportunity.	<ul style="list-style-type: none"> - Relevant conference opportunity identified and approved for attendance - Report back on conference and learning outcomes. 	- Whānau kaitiaki.	<ul style="list-style-type: none"> - June 2026 - June 2027

3. Proposed costs

Identify all costs associated with and required to deliver your proposed activities.

Table 2: Proposed costs

Activities	Detail / Cost item	Cost	Source
Copy from Table 1	What is required to deliver the activities, and how much/many?	Cost of activity/item/ components (GST excluded)	
1.1	Establish an onboard project team, reconfirm mauri plan for the duration of the project. Include proposed wānanga programme.	\$66,000	Whakatauirā Fund
1.2	Host 10 kōrero tuku iho wānanga for at least 10 whānau, hapū, iwi members to identify kōrero tuku iho that relates to.	\$30,500	Whakatauirā Fund
1.3 and 2.1	Provide reporting (written, audio, video) describing wānanga facilitated kōrero tuku iho relating to activity 1.2 (to inform wider kōrero tuku iho project). Ensure reporting describes how kōrero will inform practical implementation activities relating to Mangatū Awa.	\$15,000	Whakatauirā Fund
	Planting and fencing plan confirmed (based on kōrero tuku iho wānanga).		
2.2	Planting and fencing completed.	\$28,000.00	Whenua Whānui Fund or other. Indicative Cost only, to be further scoped to align to plan.
	Landowner Engagement.	\$1,000	Whakatauirā Fund
3.1	Support four whānau kaitiaki to build relevant capacity and capability opportunities that will support the Project Objectives.	\$8,000	
3.2	Four whānau kaitiaki attend two relevant conference or training opportunity.	\$8,000	
Subtotal	In-kind contribution	\$12,000	Volunteer in-kind contribution.
Subtotal	Whakatauirā Fund	\$235,000	Detailed breakdown provided.
Subtotal	Whenua Whānui Fund	\$28,000	Indicative.
Total Project Cost	All proposed sources	\$275,000	Including in-kind contribution.

NOTE: We will apply for Whenua Whānui Fund support and plan to partner with Maunga Whakahii in early 2025 to implement our restoration activities.

4. Stakeholder engagement/communication strategy approach

Describe your proposed approach or strategy for engaging and managing stakeholders, and communication activities to enhance stakeholder relationships. Who are your stakeholders? How important (high, medium or low) are they to successfully achieving your activities and outcomes? What will they be contributing to the project? How will you communicate and engage with them, and how often?

Table 3: Stakeholder engagement approaches

Stakeholder	Importance (H, M, L)	Partner contribution	Stakeholder management strategy
Department of Conservation (DOC)	H	DOC will help us by sharing their skills in native planting and conservation.	We will plan together at the start of the project and catch up regularly - especially when we do hands-on training and restoration work.
Mountains to Sea Conservation Trust	H	This group will support us with freshwater monitoring and water testing.	We'll work closely to plan how we do this and meet a few times a year to check in and help each other.
Auckland Council	H	The council will provide maps and data about our land and water.	We'll keep in contact as we need updates or advice and make sure they're informed about progress.
Mataia Restoration Project	H	Mataia will share their pest control and kiwi recovery knowledge.	Early wānanga will help us plan this part together, and we'll stay in touch regularly to support pest control and restoration goals.
Ngā Uri o Mate and Tribal Members	H	Our whānau and hapū are at the heart of this project. They hold knowledge and connections to this whenua.	We'll meet often for hui and wānanga, make sure they have a strong voice in decisions, and keep them updated every step of the way.

Ngāti Whātua (PSGE)	H	We'll work closely with Ngāti Whātua leadership to make sure we align with iwi goals and cultural values.	Early meetings will help set this direction, and we'll keep iwi informed and involved at important milestones.
Local Organisations	H	Community groups will help us build skills, share news, and involve local people.	We'll hold regular catch-ups and invite them to hands-on restoration days so they can contribute and connect.
Landowners and Farmers	H	Our local landowners - farmers, property developers, and Māori landowners - will help us by allowing access to their land.	We'll meet with them one-on-one to talk through the benefits, listen to their thoughts, and keep in touch throughout the work.
Schools and Rangatahi	H	Young people will help us look after our awa and whenua.	We'll visit schools, run planting days, and give rangatahi the chance to learn new skills. These hands-on activities will help grow their pride and connection to their place.
<p>Keeping Our Connections Strong</p> <p>Whanaungatanga - creating and nurturing relationships is the most important part of this project. That means:</p> <ul style="list-style-type: none"> • Being clear, open, and kind in all our communications. • Meeting face-to-face whenever we can. • Encouraging everyone to share their ideas and kōrero. • Celebrating the contributions of all involved. • Making sure people feel respected, heard, and appreciated. <p>By working together like this, we'll grow a stronger, healthier Kaipara Moana - for ourselves and for future generations.</p>			

5. Risks and risk management strategies

Identify risks to activities, the likelihood of these risks presenting (high, medium or low), and strategies to minimise and manage risks.

Table 4: Risk management approaches

Risk	Likelihood (H,M,L)	Risk Management Strategy
Slips, trips, or falls on uneven or muddy terrain during site visits and restoration work	M	<ul style="list-style-type: none"> - Pre-visit safety briefings for all participants. - Wear appropriate footwear and weather-appropriate clothing. - Avoid steep or unsafe areas, especially during or after rain. <p>Response:</p> <p>Provide first aid on-site. Record any incidents and review safety processes for future visits.</p>
Injury from tools or materials (e.g. spades, fencing equipment)	M	<ul style="list-style-type: none"> - Train all participants in correct use of tools before work begins. - Maintain tools in good condition and check before use. - Always wear protective gear (gloves, sturdy shoes). <p>Response:</p> <p>Stop work immediately if someone is injured. Administer first aid and seek further medical help if required.</p>
Exposure to adverse weather (sunburn, dehydration, cold)	M	<ul style="list-style-type: none"> - Encourage appropriate sun protection (hats, sunscreen), hydration breaks, and warm clothing. - Monitor weather forecasts and adjust plans as needed. - Provide drinking water and shelter on-site. <p>Response:</p> <p>Move to shade/shelter if someone is feeling unwell and monitor their condition.</p>
Lack of cultural knowledge leading to misunderstandings or offence	M	<ul style="list-style-type: none"> - Begin all work with karakia and whakawhanaungatanga to establish a safe and respectful environment. - Involve kaumātua, local hapū/iwi, and cultural advisors in all planning and on-site guidance. - Provide cultural induction for all workers and volunteers so they understand local tikanga. <p>Response:</p> <p>Pause work or hui to address misunderstandings. Allow space for kōrero, listen to any concerns raised, and seek guidance from kaumātua or cultural advisors.</p>

Emotional distress triggered by working in culturally significant places or sharing personal histories	M	<ul style="list-style-type: none"> - Check in with participants before wānanga to gauge comfort and understanding. - Offer a safe, quiet space for people to take time out if they feel upset. - Have a support person (e.g. kaumātua or whānau member) present during wānanga and restoration activities. <p>Response:</p> <p>If someone becomes emotionally upset, listen with empathy, offer them space and support, and follow up privately after the session to make sure they feel safe.</p>
Re-traumatisation through discussing past events (e.g. loss of whenua, historical grievance)	M	<ul style="list-style-type: none"> - Engage a cultural facilitator or kaumātua to help manage kōrero around sensitive histories. - Make sure everyone is aware that sharing is voluntary and they can pass if they wish. - Maintain a supportive, non-judgmental environment for all. <p>Response:</p> <p>Stop and acknowledge distress as soon as it is seen. Offer support, take a short break, and involve kaumātua, health practitioners, or other appropriate support networks if further help is needed.</p>
Emergency Procedures <ul style="list-style-type: none"> ● Have a basic first-aid kit and trained first aider on-site at all times. ● Have an emergency contact list readily available. ● Know the quickest routes to local medical help if required. ● Designate a person to take charge if an incident occurs and call for further assistance if needed. 		
Summary of Key Safety Practices <ul style="list-style-type: none"> ● Begin every wānanga and work session with karakia and whakawhanaungatanga. ● Prioritise safety briefings and regular check-ins throughout the day. ● Maintain cultural safety by ensuring kaumātua and local knowledge holders are involved. ● Treat all participants with respect, give everyone a voice, and offer support if they feel unsafe or upset. ● Record and review any incidents to make sure we continue to improve safety and wellbeing. 		

7. Experience

Track record and experience
Describe what experience your organisation has in delivering your proposed activities.
<p>We have worked in Te Taiao for the past 15yrs, working in collaboration with Auckland Council, Department of Conservation, Mataia Restoration, Nga Maunga Whakaahii, The Forest Bridge Trust, Mountains to Sea Conservation Trust. Through many projects, we have successfully undertaken mahi across the whenua and waterways, gaining deep experience and a broad range of ecological restoration, site management, and collaboration with local communities.</p> <p>These have included:</p> <ul style="list-style-type: none">• Native planting and habitat establishment• Wetland restoration and protection• Sediment reduction and erosion control• Protecting and enhancing waterways• Soil and water quality testing• Establishment of riparian buffer zones• Vertebrate and bird monitoring <p>References and projects we have supported:</p> <ol style="list-style-type: none">1. Kevine & Gill Adshead, Mataia Restoration Project2. Rebecca Rush, Department of Conservation, Operations Manager3. Sarah Nolan, Auckland Council, Senior Health Waters Specialist.

Attachment 2: Nāu te rourou, nāku te rourou, ka ora ai te iwi

Project Title	Nāu te rourou, nāku te rourou, ka ora ai te iwi - Whakatauirā to support the restoration of Kaipara Moana by reviving kūtai (mussel) sites and reducing sediment through mātauranga Māori and land-based restoration.
Total project length (years)	Two years
Total project cost	\$206,740
Total Whakatauirā funding amount sought	\$86,240
Project Location / Site	Tinopai, Kaipara Moana
Project Description	This project supports the restoration of Kaipara Moana by reviving kūtai (mussel) sites and reducing sediment through mātauranga Māori and land-based restoration. It involves gathering kōrero tuku iho from Tinopai whānau and developing a mauri plan focused on Te Komiti and Puketi Point.

Project Objectives	
Project Objectives	Project Activities
(Primary) The <i>Kōrero Tuku Iho</i> project provides a pathway for Kaipara Uri, iwi/hapū, marae, whānau and communities to explore their stories, memories, histories, values and understanding of the natural world and places of significance associated with the Kaipara Moana.	2025/2026 FY: <ul style="list-style-type: none"> • Establish an onboard project team and confirm the project plan. • Gather relevant kōrero tuku iho through wānanga - kōrero that relates to how mussels were harvested, cared for and sustained in their natural habitat by our tūpuna; wānanga in understanding the habitats that exist today; as well as kōrero that identifies sites and methods of re-establishment of kūtai. • Plan and deliver land-based planting and restoration efforts to support reviving of kūtai sites and reduction of sediment entering Kaipara Moana. • Engage with Ngati Whatua Orakei to gain insights into mussel restoration, the benefits and disadvantages and include kaitiaki and rangatahi in these discussions • Produce report (written, oral/visual) on methodology that weaves together kōrero tuku iho with modern science and practical steps to achieving goals.
(Secondary) Implement activities to reconnect community members to the Kaipara and specific places – e.g. wānanga.	

<p>(Secondary) Implement activities of Kōrero Tuku Iho as inspiration for the reduction of sedimentation in the Kaipara Moana. Through this process, <i>Kōrero Tuku Iho</i> will enable these communities to contribute to the regeneration and protection of the mauri of Kaipara Moana.</p>	<p>2026/2027 FY:</p> <ul style="list-style-type: none"> • Understand and test kōrero tuku iho in relation to kūtai sourcing, the translocation and quarantine of mussels, artificial reef requirements, restoration kūtai, monitoring and adaptive management. • As a result of developing our understanding of kōrero tuku iho relating to these practices in and around kūtai habitats, select up to three sites to test these practices insitu. • Karakia calling upon our tūpuna to protect our kūtai once the sites have been reseed and providing yearly reports on success, expansion and/or death of mussels. • Beyond this project we intend to implement the Mātauranga Māori plan that will inform the establishment of 2 in-shore test sites.
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Provide detail on your proposed activities in Table 1 below.

Table 1: Proposed Activities

Outcomes	Activities	Performance indicators	Required capability	Completion dates (milestones)
<i>Describe the outcomes that you are seeking to achieve through the proposed activities</i>	<i>The activities that you will develop and implement to achieve outcomes</i>	<i>How will you know that you have completed the activity to a level of quality necessary for successful achievement of outcome?</i>	<i>The skills, knowledge and networks required to successfully complete the activity – please note who in the project team has this capability or how it will be accessed.</i>	<i>Target dates for completion of activities. These dates are subject to confirmation of funding.</i>
Gather Kōrero Tuku Iho, stories, memories, histories, values and understanding relating to kūtai harvest in Tinopai.	1.1 Establish an onboard project team, reconfirm project plan for the duration of the project. Include proposed wānanga programme.	<ul style="list-style-type: none"> - Skilled and experienced project team established. Project plan is supported by whānau in consultation with KMR. - Contract Agreements with project team are signed and submitted to Environs Limited. - Confirmed project plan submitted to Environs Limited. 	<ul style="list-style-type: none"> - Kaumatua, Kaitiaki. - NIWA, MPI, KMR, Councils. - Environs Limited. 	August 2025
	1.2 Host six kōrero tuku iho wānanga for at least 10 whānau, hapū, iwi members to identify kōrero tuku iho that relates to: <ul style="list-style-type: none"> - how kūtai Pātaka were harvested; cared for and sustained. - if any, kōrero purakau, references to maramataka and or Matariki phases that related to kaimoana broadly. - the development of education and restoration techniques that 	<ul style="list-style-type: none"> - Kōrero Tuku Iho wānanga programme, with tentative dates, is submitted to Environs Limited. - Kaumatua, whānau and Tinopai Community are engaged in the development of the kōrero tuku iho wānanga. - Kaumatua are engaged in providing lived, localised, observations, kōrero tuku iho and knowledge. - Key themes are developed through kōrero tuku iho relating to kūtai restoration activities. 	<ul style="list-style-type: none"> - Kaumatua, kaitiaki, whānau. - Stakeholder and expert engagement. - Environs Limited. 	<p>October 2025 – 1 wānanga completed.</p> <p>February 2026 – 1 wānanga completed.</p> <p>May 2026 – 2 wānanga completed.</p> <p>October 2025 – 2 wānanga completed.</p>

	support kaitiakitanga.			
	<p>1.3 Provide report (written, audio, video) that describes how wānanga facilitated kōrero tuku iho in relation to kūtai harvest. Ensure reporting describes how kōrero tuku iho will inform a Mātauranga Māori led approach to reviving kūtai in Tinopai.</p> <p>- Key themes and findings to inform Mātauranga Māori led implementation plan monitoring/adaptive management plan & long-term sustainability.</p>	<p>- Kaumatua and whānau support reporting output.</p> <p>- Facilitation description / methodology is understood and drafted to inform overall kōrero tuku iho project.</p> <p>- Regular report back to Environs Limited on kōrero tuku iho wānanga.</p>	- Project Manager/administration support.	
	1.4 Project Team to engage with other Iwi, aquaculture farms, NIWA to source kūtai, create science & techniques suitable for Tinopai and in preparation of establishing first test site	Project Team will provide a detailed report of the methodology and update on external engagements	- Project Manager/Project Team/administration support.	March 2026
Plan and deliver land-based planting and restoration efforts to support restoration of kūtai and reduction of sediment entering Kaipara Moana.	2.1 Planting and restoration plan developed through wānanga kōrero tuku iho >15,000 stems.	<p>- Funding secured.</p> <p>- Planting undertaking.</p>	<p>- Project Manager/Project Team/administration support.</p> <p>- Landowners.</p> <p>- Whānau, hapū, iwi.</p>	<p>May-July 2026</p> <p>May-July 2027</p>

Test kōrero tuku iho relating to re-establishment of mussel habitats in Tinopai, set up and monitor selected test sites. (To be funded separately from Whakatauirā Fund).	3.1 Implement mauri plan, establish first in-shore test site.	<ul style="list-style-type: none"> - Funding secured. - Test site established; - Monitoring plan confirmed. 	<ul style="list-style-type: none"> - Funders - Kaumatua and whānau. - Researchers and scientists. 	October 2026.
	3.2 Implement mauri plan, establish first in-shore test site.	<ul style="list-style-type: none"> - Funding secured. - Test site established; - Monitoring plan confirmed. 	<ul style="list-style-type: none"> - Kaumatua and whānau. - Researchers and scientists. 	February 2027.

3. Proposed costs

Identify all costs associated with and required to deliver your proposed activities.

Table 2: Proposed costs

Activities	Detail / Cost item	Cost	Source
<i>Copy from Table 1</i>	<i>What is required to deliver the activities, and how much/many?</i>	<i>Cost of activity/item/components</i>	
1.1	Establish an onboard project team, reconfirm project plan for the duration of the project. Include proposed wānanga programme. Include Project Management and Administration support for 2 years.	\$66,440	Whakatauirā Fund
1.3	Provide reporting (written, audio, video) describing how wānanga facilitated kōrero tuku iho relating to activity. Ensure reporting describes how kōrero will inform the preferred approach to mussel restoration applied by tūpuna for mussel habitats in Tinopai.		
1.4	Project Team to engage with other Iwi, aquaculture farms, NIWA to source mussel, create science & techniques suitable for Tinopai and in preparation of establishing first test site		
1.2	Host six kōrero tuku iho wānanga for at least 10 whānau, hapū, iwi members to identify kōrero tuku iho that relates to kūtai restoration.	\$19,800	Whakatauirā Fund
2.1	Planting and restoration plan developed through wānanga kōrero tuku iho – planting and plants.	\$28,500	Whenua Whānui or other. Indicative cost only.
3.1	Establish first test site.	\$80,000	Foundation North or other.
3.2	Establish second test site.		
Subtotal	In-kind contribution	\$12,000	Volunteer in-kind contribution.
Subtotal	Whenua Whānui Fund	\$28,500	Whenua Whānui Fund or other.
Subtotal	Whakatauirā Fund	\$86,240	Detailed breakdown provided.
Subtotal	Foundation North	\$80,000	Indicative not confirmed.
Total Project Cost	All proposed sources	\$206,740	

4. Stakeholder engagement/communication strategy approach

Describe your proposed approach or strategy for engaging and managing stakeholders, and communication activities to enhance stakeholder relationships. Who are your stakeholders? How important (high, medium or low) are they to successfully achieving your activities and outcomes? What will they be contributing to the project? How will you communicate and engage with them, and how often?

Table 3: Stakeholder engagement approaches

Stakeholder	Importance (H, M, L)	Partner contribution	Stakeholder management strategy
Foundation North	H	The partner will provide funding for the establishment of reefs [if required] and the re-seeding of 3 Tinopai sites of historical significance as mussel sources	We have registered an Expression of Interest with Foundation North to cover the three Tinopai Sites and one trench site for the immersion of mussels on a rope.
Northland Regional Council	H	The partner will provide Resource Consent, any communication and policy advisory support where necessary.	We have engaged with NRC to discuss and identify requirements in relation to resource consenting process, pricing and timeframe.
Ministry for Primary Industry	H	The partner will provide any communication and policy advisory support where necessary.	We have engaged with MPI to discuss and identify requirements in relation to MPI engagement, shared interests and agree on how we'll work together to share information and insights/learnings.
Te Uri o Hau	H	The partner will provide any communication and policy advisory support where necessary.	We will engage with TUOH to discuss and identify requirements in relation to communication, shared interests and agree on how we'll work together to share information and insights/learnings.
Te Rūnanga o Ngāti Whātua	H	The partner will provide any communication and policy advisory support where necessary.	We will engage with TRONW to discuss and identify requirements in relation to communication, shared interests and agree on how we'll work together to share information and insights/learnings.

Ngāti Whātua Orakei	H	The partner has experience in re-establishing mussels in Ōkahu Bay	We will engage with NWO to discuss and identify methods used, sourcing options and outcomes.
Marae	M	Whakawhanaungatanga	We will engage with Tinopai marae to discuss and keep informed with regular updates on the progress of re-establishing mussels in Tinopai.

5. Risks and risk management strategies

Identify risks to activities, the likelihood of these risks presenting (high, medium or low), and strategies to minimise and manage risks.

Table 4: Risk management approaches

Risk	Likelihood (H,M,L)	Risk Management Strategy
<i>Eg, Inability to meet milestones due to unforeseen circumstances</i>	<i>M</i>	<i>Eg, Ensure detailed project planning includes accommodation of contingencies in timeframes</i>
Reputational - lack of whānau, and wider community support.	M	<ul style="list-style-type: none">- Hold early and frequent wānanga; include kaumātua, rangatahi, and haukāinga in all key project stages.
Disruption to tikanga (e.g., karakia not upheld, harvesting without protocol) Cultural breach, loss of community support.	M	<ul style="list-style-type: none">- Uphold tikanga through each phase; assign cultural advisors and kaitiaki roles.
Pressure to adapt project to harvest before kūtai are established.	Compromised restoration success	Place a rāhui over restoration sites; educate community about project goals and timeframes
Funding Constraints	M-H	<ul style="list-style-type: none">- Prioritise critical phases (e.g., site selection and first deployment).- Seek co-funding or phased delivery.
Project delivery and logistical risks	M-H	<ul style="list-style-type: none">- Develop clear operational plans; work with local fishers and marine operators to ensure access and equipment readiness

7. Experience

Track record and experience
Describe what experience your organisation has in delivering your proposed activities.
<p>While this project marks our first formal mussel restoration initiative, our combined experience provides a strong foundation for its success. We bring with us decades of mahi grounded in kaitiakitanga, community service, and legal advocacy — all of which are critical to the kaupapa of environmental restoration and iwi-led project delivery.</p> <ul style="list-style-type: none">• Mikaera Miru brings over 40 years of experience as a practitioner and advocate of kaitiakitanga across the Kaipara and beyond. His knowledge of taiao, tikanga, and whenua-based practice reflects a lifetime of service to whānau, hapū, and iwi. He has worked tirelessly to uphold the spiritual and practical responsibilities of tangata whenua in relation to the natural world and continues to mentor rangatahi in the values and practices of our ancestors.• Mina Henare (Ngāti Whātua) brings over 30 years of experience in legal and governance roles, and more than a decade of hands-on commitment to kaitiakitanga and taiao-focused kaupapa. With a deep understanding of resource management frameworks, tino rangatiratanga, and environmental justice, she plays a key role in navigating the intersection between Crown systems and tikanga Māori — ensuring our kaupapa is protected and advanced within both worlds.• Kaitiaki and Rangatahi – Josh and Kristeen Prangly, Judy Reid, Shanye Peters, Walton Edwards.
<p>Describe any specific experience which is relevant to this opportunity e.g. supporting Kaipara Moana local community involvement, strengthen unity, enhance skills and improve land use; experience in supporting Kaipara Uri, iwi/hapū, marae, whānau and communities to explore narratives associated with the Kaipara Moana catchment as inspiration for the reduction of sedimentation.</p> <p>Please also describe your organisation's size and structure. Explain why this is sufficient to deliver the proposed activities in full, on time, to specification and in the quantity required.</p> <p>Tinopai Resource Management Unit (TRMU) is a locally based, Māori-led organisation committed to the protection and restoration of our taiao, guided by the principles of kaitiakitanga, whakapapa, and tino rangatiratanga. As haukāinga, we carry inherited responsibility for the wellbeing of our whenua and moana.</p> <p>Over the past decade, TRMU has built a solid track record of environmental leadership in the Kaipara region, including:</p> <ul style="list-style-type: none">• Wetland restoration at Puapua Creek, including fencing, planting of native species, and public education about the ecological and cultural value of repo (wetlands).• Whānau-led wānanga and hikoī to reconnect uri with ancestral lands and environmental responsibilities, including events focused on kaitiaki education with Tamariki from Tinopai School.

Track record and experience

- **Submissions and advocacy** on major environmental and resource consent issues, such as opposing the Wayby Valley landfill through the Environment Court, where TRMU continues to represent tangata whenua interests independently and strongly.
- **Catchment planning** for Tinopai and surrounds, integrating mātauranga Māori with scientific and regulatory frameworks to improve environmental outcomes from mountains to sea.
- **Strong community engagement**, with no reliance on salaries or profit-making — all TRMU resources are reinvested into environmental protection and community benefit.

1. Puapua Creek Wetland Restoration – 2013 to date:

- Client – Li Liangren Family Trust [Owner] Puapua Creek, 86 Komiti Road, Tinopai
- Contract – Kaipara Moana Remediation:
 - Stage 1 – delivered and completed 7 November 2024
 - Stage 2 – delivered and completed 30 September 2024
 - Stage 3 – delivered and currently work in progress with a forecasted final date of 30 August 2025
- Goods and Services Supplied:
 - 2768 native trees
 - Site preparation
 - Kaitiaki planting
 - Planting maintenance
 - Administration support
 - Community Engagement/Planting Days
- Management and Administration completed by Mina Henare including, but not limited to, engagement with community, coordination of kaitiaki and KMR requirements to fulfil contract, meetings and engagement with KMR representative in completing contract, arranging planting days that includes: issuing panui; working with project manager to distribute natives in areas for community planting; liaising with Tinopai School; on the ground planting day for support; providing food, drinks and hākari at the end of the day. Manaakitanga, Whakawhanaungatanga and kaitiakitanga support.
- Health & Safety – Tinopai School tamariki were supervised by adults – 1 adult to 3 children; Gumboots required; raincoats in case of rain; shelter provided in case of rain, planting done at low tide [wetland], Adults were put into groups of experience, the lowest experience being on flat farmland.

2. Tinopai RMU Freshwater Monitoring Programme

- Client – Mountains to Sea/Wai Connection
- Contract – Freshwater Kaitiaki Monitoring Programme
- Goods and Services Supplied:
 - Obtaining funding from NRC Tangata Whenua Fund - Successful

Track record and experience

- Hikoi with Kaumatua Mikaera Miru to establish monitoring sites
- Engagement with Tinopai School to include senior tamariki in the water monitoring - Successful
- Arranging kaitiaki to monitor Puapua, Ta Kaokao and Te Kahakaha Creeks
- Uploading data on iPad to specified websites [Wai Connection Survey123]
- Receiving a report from Kaitiaki in relation to mahi and findings
- Management and Administration completed by Mina Henare including, but not limited to, engagement with community, coordination of kaitiaki and Tinopai School, meetings and engagement with Wai Connection representatives in establishing science and programme. Manaakitanga, Whakawhanaungatanga and kaitiakitanga support.

Health & Safety – Provided by Wai Connection.

3. Ventia/Chorus Fibre Optic Network Instalment at Tinopai

- Client – Chorus NZ
- Contract – Ventia and Chorus NZ Kaitiaki Monitoring
- Goods and Services Supplied:
 - Meetings with Chorus and Ventia
 - Hikoi with Kaumatua Mikaera Miru to establish areas of significant
 - Arranging kaitiaki to monitor works for the duration from February 2025 to June 2025 [invoiced]
 - Working with archaeologist/historian to map out middens, kumara pits, relics found.
 - Receiving a report from Kaitiaki in relation to mahi and findings
- Management and Administration completed by Mina Henare including, but not limited to, engagement with community, coordination of kaitiaki and Chorus requirements to fulfil conditions, meetings and engagement with Ventia representatives in completing contract. Manaakitanga, Whakawhanaungatanga and kaitiakitanga support.
- Health & Safety – Provided by Chorus NZ/Ventia.

Attachment 3: Assessment against KMR Investment Criteria

Project	Te Whakaoranga o Mangatū Awa
Investment Criteria	Assessment
Mobilise local community participation in local solutions	The project engages iwi, hapū, and whānau through wānanga and restoration activities, encouraging active participation in local environmental solutions.
Build kotahitanga by enabling the community to work together	Seasonal wānanga and collaborative restoration efforts promote unity and shared responsibility among Ngāti Rango and Uri o Mate.
Upskill local tangata and support training and employment opportunities	The project includes capacity-building for whānau kaitiaki, with opportunities for training and practical restoration work.
Increase the utility of land that is currently not productive	N/A
Raise awareness and provide education for environmental protection	Educational resources and wānanga raise awareness of environmental issues and promote stewardship of Mangatū Awa and Kaipara Moana.
Incorporate Mātauranga Māori into restoration efforts	Mātauranga Māori is central to the project's design and implementation.

Project	Nāu te rourou, nāku te rourou, ka ora ai te iwi
Investment Criteria	Assessment
Mobilise local community participation in local solutions	The project actively engages whānau, hapū, and marae of Tinopai through wānanga and kōrero tuku iho, fostering community-led restoration efforts.
Build kotahitanga by enabling the community to work together	The collaborative nature of the project—bringing together kaumātua, kaitiaki, and uri—strengthens kotahitanga and shared responsibility for Kaipara Moana.
Upskill local tangata and support training and employment opportunities	The project supports whānau kaitiaki through capacity-building and training opportunities, including attendance at relevant conferences and practical restoration work.
Increase the utility of land that is currently not productive	Restoration activities focus on erosion-prone and marginal lands adjacent to kūtai beds, improving land utility and ecological function.
Raise awareness and provide education for environmental protection	Through seasonal wānanga and digitised kōrero tuku iho, the project raises environmental awareness and provides educational resources for whānau.
Incorporate Mātauranga Māori into restoration efforts	Mātauranga Māori is central to the project, guiding both the restoration methodology and the cultural reconnection kōrero tuku iho and riving kūtai.

TITLE: Committee and Executive Interests

Kaituhi Pūrongo |
Report Writer Lily Grace Lambert, PA to Pou Tātaki and Governance Support

Te Kaupapa | Purpose

To provide an update to the Kaipara Moana Remediation Joint Committee on the Declared Interests of Members and the Kaipara Maurikura Leadership team.

Whakataunga | Recommendations

That the Joint Committee:

1. Note the paper 'Committee and Executive Interests', by Lily Grace Lambert, PA to Pou Tātaki and Governance Support, dated 28 July 2025.
2. Request that Joint Committee Members provide advice of any new or changed interests to those shown in Attachment 1.

Pirihongi | Attachments

Attachment 1 - Committee and Executive Interests Register

KMR Joint Committee and Executive Leader Interests Register 2025

Committee Member Interests

Name	Entity / Interest of relevance to KMR	Nature of Interest
Tame Te Rangi	Te Rūnanga o Ngāti Whātua	Mandated Representative to KMR Joint Committee
	Kōrero Tuku Iho Reference Rōpū	Chair
	Kaipara Moana Negotiations Reference Group	Chair
	NZ Native Riverwood Ltd	Relationship Advocate
	Pakotai Te Oruoru Recreation Hall	Secretary
	Property in Mangakāhia	Landowner
	Taita Marae Mamaranui	Trustee
	Te Kārearea Standing Committee Whangārei District Council	Appointed Member
	Te Kauhanganui o Ngāti Whātua	Chair
	Te Koronga Research & Teaching Excellence programme – University of Otago	Associate
	WAI 303 Treaty Claims	Lead Negotiator
	Watercare Services Ltd - Mana Whenua Kaitiaki Managers Group	Chair
	Whakaruruhau Matua	Co-Chair
	Whakaruruhau Whakairo	Chair
Amy MacDonald	Northland Regional Council	Elected Member
	Northland Inanga Spawning Habitat Restoration Project	Governance Member
Debra Brewer	Ngā Maunga Whakahii o Kaipara	Mandated Representative to KMR Joint Committee
	NZ Police	Employee
	Ngā Maunga Whakahii o Kaipara	Trustee
	Te Kia Ora Marae	Trustee

Georgina Curtis-Connelly	Te Uri o Hau	Mandated Representative to KMR Joint Committee
	Kōareare Creek Project	Family relationship with applicant of (completed) KMR project
	Whānau papakāinga - Ōtamatea	Family relationship with applicant of (completed) KMR project

Greg Sayers	Auckland Council	Mandated Representative to KMR Joint Committee
	Auckland Rotary Club	Member

Jack Crow	Northland Regional Council	Mandated Representative to KMR Joint Committee
	Koru Biosecurity Management	Owner/Sole Trader
	Pennatia Trust	Principal Trustee

John Blackwell	Northland Regional Council	Mandated Representative to KMR Joint Committee
	Blackwell A.G	Director
	C.L. Blackwell LTD	Director
	J.W Blackwell Family Trust	Director
	Mititai, Arapohue property	Owner
	Northland Federated Farmers	Committee Member
	Northland Field Days	Treasurer
	Tokatoka, Ruawai property	Owner

Kerrin Leoni	Auckland Council	Mandated Representative to KMR Joint Committee
	Mana Aroha	Founder

Michael Tana	Te Rūnanga o Ngāti Whātua	Mandated Representative to KMR Joint Committee
	New Zealand Public Service Union	Employee

Michelle Carmichael	Auckland Council	Mandated Representative to KMR Joint Committee
	Fight the Tip Tiaki te Whenua	Executive Member
	Tapora School	Employee /Teacher
	Tapora School Board of Trustees	Staff Representative

Taiawhio Wati	Te Uri o Hau	Mandated Representative to KMR Joint Committee
	Koru Strategy and Planning	Planner
	Takoto Te Pai Ltd	Director
	Te Uri o Hau Settlement Trust	Trustee

Tracy Davis	Ngā Maunga Whakahii o Kaipara	Mandated Representative to KMR Joint Committee
	The Civil Collective Ltd	Director
	Free Flow Wairere Ltd	Director
	Te Reweti Ltd	Director
	Te Mākiri Whānau Trust	Trustee
	Ngā Maunga Whakahii o Kaipara P.S.G.E	Trustee

Executive Leadership Interests

Name	Entity / Interest	Nature of Interest
Justine Daw	Community Sector Research Advisory Committee	Member
	Global Women NZ	Member
Lisette Rawson	Nil	
Emma Doré	Nil	

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TITLE: Pou Tātaki Report**Kaituhi Pūrongo |**
Report Writer Justine Daw, Pou Tātaki**Te Kaupapa | Purpose**

This report provides a brief update to the Kaipara Moana Remediation (KMR) Joint Committee on progress in key elements of KMR delivery.

Rāpopototanga Matua | Executive summary

This month, in accompanying papers, we table to the Joint Committee:

- The final 2025-2026 Annual Work Plan for noting (approved by the Crown);
- Joint Committee and KMR leadership team interests for noting and any updates, and;
- The remaining two Kōrero Tuku Iho case studies for approval.

In this paper, we provide an update to the Joint Committee on programme delivery during the last quarter, with excellent progress in winter planting and further recognition of KMR's achievements at the 2025 Kaipara District Environmental Awards. We also present the unaudited year-end results in terms of performance against the annual Key Performance Indicators. Pleasingly, KMR achieved all KPIs in the 2025-2026 year. These results will be submitted formally in October as part of the Annual Report.

Whakataunga | Recommendations

That the Joint Committee:

1. Receive the report 'Pou Tātaki Report', by Justine Daw dated 28 July 2025.

Tātari me ngā tūtohu | Analysis and Advice**KMR wins another award**

Kaipara Moana Remediation was recently recognised at the 2025 Kaipara District Environmental Awards, winning the Environmental Action in the Community Award. This Award recognises individuals or groups who show leadership in collaborative work within the community to improve the environment.

KMR was particularly acknowledged for the scale and pace of our efforts to protect and restore the Kaipara harbour, both in the Kaipara District and across the wider catchment in Northland and Auckland. We would like to thank our co-nominators Phil Halse (Whangārei Deputy Mayor) and Jack Craw (Northland Regional Councillor) for their support.

This Award, the fourth award KMR has won in 3½ years of operations, now hangs proudly in our office space. KMR remains in the running for the prestigious international Earthshot Prize 2025, with an announcement about whether we have made it through to the global finals expected in late August or early September.

Winter 2025 Planting

As at 11 June 2025, almost halfway through the winter planting season, KMR has planted or contracted to plant a total of 686,333 stems (trees / plants) this winter, 623,279 of which are natives. A further 63,054 stems are awaiting contract.

KMR is therefore well on track to exceed our overall planting targets for winter 2025, as well as meet our pre-allocation commitments to KMR's accredited nurseries. As always, we expect there to be 'unders' and 'overs' in terms of individual nursery allocations. However, we are tracking roughly 6

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weeks ahead of last winter in terms of contracted numbers, and remain confident that we can effectively manage any 'unders' at the end of the planting season. Currently, only three of our nurseries are 'under' their allocation with two of these expected to exceed their allocation if contracts in the pipeline are confirmed.

Year-End performance against Key Performance Indicators

Pleasingly, the unaudited year-end results showed that KMR achieved all KPIs in the 2025-2026 year. These results will be submitted formally to the Joint Committee in October as part of the Annual Report.

Unaudited Year-End Performance (c.f. Annual KPIs)					
Focus Area	Metric	Year 5 Target Ranges	Total Year 5 target	Year 5 Total*	Percentage of Target
Sediment reduction activities	Number of new Farm Environment Plans completed (total)	120-150	120	167	139%
	•Sediment Reduction Plans		• 90	• 154	
	•Tiaki FEPs		• 30	• 13	
	Number of projects by returning landowners		80	158	
	Area (ha) covered by new Plans	16,250-30,000	16,250 ha	23,275 ha	143%
Freshwater restoration	Number of plants planted or contracted for planting in riparian, lake, or wetlands areas	600,000-800,000	600,000	840,552	140%
	Area (ha) of riparian, lake, or wetlands planting completed or contracted	120-160	120	168	140%
	Length (km) of new fencing constructed or contracted	250-350	250	551	220%
Other soil conservation measures	Area (ha) of afforestation, space planting or biodiversity planting not in riparian, lake, or wetlands margins completed or contracted	200-750	200	899	450%
	Number of plants planted or contracted for planting in highly erodible hill country	n/a	n/a	878,235	n/a
Nature based employment	Number of people-hours worked in each reporting period	60,000-80,000	60,000 (39 FTE)	104,720 (67 FTE)	175%
	Number of people undertaking training in each reporting period	40	40	47	115%

KMR performance indicators: 30 June 2025

*These figures exclude the value of committed works from previous financial years that have not yet been signed off as complete



KMR Performance (Life to Date)

As at 30 June 2025, 3½ years into operational delivery, KMR has delivered the following results on the ground:

Nature & Resilience

- 2.67 million plants in the ground or contracted to plant this winter
- 1,422 hectares planted or contracted, or regenerating into native forest
- Over 1,000 km of fencing completed or contracted – the same distance as from Cape Rēinga to Wellington!
- Over 144,000 hectares managed under KMR plans.

Jobs & Skills

- 398,000 hours of new work – a year's work for over 256 people
- >\$26 million invested in restoration projects
- 51 local businesses and nurseries accredited to supply KMR
- 218 people trained and mentored, many from local iwi/hapū, to advise on project design and delivery.

Participation

- 1,321 landowners/groups have expressed interest in KMR
- 862 plans completed with landowners/groups
- 132 more plans in development
- 93 projects led by hapū, marae, community groups, catchment groups and other collectives.

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National catchment group membership

As noted in the accompanying Annual Work Plan report, given the changing operating environment and discussions in Wellington between the Pou Tātaki, Ministers and senior officials, KMR expected some changes to its work programme. As agreed with Ministers, KMR has now joined the Aotearoa New Zealand Catchment Communities (ANZCC), a national body of over 50 catchment groups around the country that aims to represent the interests of catchment groups and communities. KMR has close linkages with a number ANZCC members, and has already actively shared resources with them. Following our membership, we have worked closely with the current Chair to support the ANZCC in thinking about future strategy, system roles and funding models.

Communications and Media

Since we last reported, we have continued to profile in local and sectoral media numerous stories about KMR farmers, growers, other landowners and groups taking action with KMR support. As a voluntary programme, these stories are critical to driving uptake into the programme, particularly for farmers and other primary sector landowners where trust networks are important.

An in-depth feature on KMR's partnership with Horticulture NZ was published in the July edition of NZ Grower & Orchardist and reproduced on our website. Feature stories included our recent Environmental Award from Kaipara District Council, profiles on Whenua Whānui Fund projects at Whakapara & Porotī, and KMR's continued funding via Budget 2025 allocations, among others.

A new video was also published on our website to clarify how the Whenua Whānui Fund works for potential applicants. We also supported the Kōrero Tuku Iho team to publicise wānanga related to the Poutō Pātaka Kai whakatauirā (case study).

Financial performance

The year-to-date financials shown in Table 1 below show that KMR continues to scale up at pace, as intended, indicated by the value of total Programme Expenditure (Activity).

The Table shows financial payments made to 31 May 2025, rather than project activity completed.

KMR has contracted or committed an additional \$7.0m worth of projects as at 31 May 2025, some of which will be completed but not yet paid out. This reflects the lag between landowners/groups contracting to undertake sediment reduction projects, project completion, KMR arranging project review and sign-off, landowners/groups submitting invoices, and KMR paying invoices.

Table 1: KMR Financials (Year to date, as at 31 May 2025)**KMR Financials to May 2025**

	May 2025
Funding contributions	
MfE	12,309,496
MfE other	-
Other parties	150,000
Other funding	1,300
Northland Regional Council (NRC)	-
Auckland Council (AC)	551,530
Interest earned on unspent funds	399,965
Subtotal (Funds available)	13,412,290
Less KMR expenditure (Activity incl. Grants)	5,738,389
Funds Remaining	7,673,901
Co-funding (Matching Contributions)	
NRC in kind labour	69,358
NRC in kind Opex costs (incl. salaries)	1,192,266
NRC In kind contribution - cash reimbursement	-189,377

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AC in kind labour	23,087
AC in kind Opex costs	-
Landowners / Other contributors	2,872,949
Subtotal (Co-funding expenditure)	3,968,283
Total Programme Expenditure (Activity)	9,706,672

Joint Committee Grant Interests

In line with advice from the Office of the Auditor-General, we provide a transparent overview below of the KMR grant-related interests that are relevant to LAMIA Act (local government legislation that pertains to the financial interests of elected members, and others sitting on local government committees, such as KMR's Joint Committee). We note that the OAG has made a ruling in respect of KMR which recognises that Members of the KMR Joint Committee have been appointed to the Committee on a representative basis i.e. due to their roles in their iwi/hapū.

Table 2: Joint Committee Grant Interests

Who	Grant type	KMR Grant excl. GST)	Status	Nature of Interest
Nil	N/A	N/A	N/A	N/A